

From: s22
To: s22
Cc: [Callister, Deb \(Protected\)](#); [Oxley, Stephen \(Protected\)](#); [Knudson, Dean \(Protected\)](#); s22
Subject: Reef - ERC brief [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Tuesday, 27 March 2018 3:32:11 PM
Attachments: [Meeting brief 28032018 FINAL.docx](#)
Importance: High

Hi s22 and s22

I apologise for the delay. Please find attached ERC brief, cleared by the Secretary. Brief will also follow in PDMS.

Happy to discuss

s22

6274s22

From: [Oxley, Stephen \(Protected\)](#)
To: [Caruso, Daniel \(Protected\)](#); s22
Cc: [Knudson, Dean \(Protected\)](#); [PRATT, Finn \(Protected\)](#); [Callister, Deb \(Protected\)](#); s22
Subject: ERC Reef comeback points [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Wednesday, 28 March 2018 12:40:52 PM
Attachments: [ERC Reef comeback points.docx](#)

s22 Daniel

Here is our crack at the talking points the Minister requested last night.

Let me know if you need anything else.

Stephen

From: s22
To:
Cc: [Callister, Deb \(Protected\)](#)
Subject: Talking Points for GBRF partnership [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Wednesday, 4 April 2018 2:16:41 PM
Attachments: [GBRF First meeting TPs.docx](#)

s22

Here are the draft talking points that could be drawn upon for the PM's discussion with GBRF.

Cheers

s22

April
WEEK 14

February 2018				March 2018				April 2018							
M	5	12	19	26	M	5	12	19	26	M	30	2	9	16	23
T	6	13	20	27	T	6	13	20	27	T	3	10	17	24	
W	7	14	21	28	W	7	14	21	28	W	4	11	18	25	
T	1	8	15	22	T	1	8	15	22	29	T	5	12	19	26
F	2	9	16	23	F	2	9	16	23	30	F	6	13	20	27
S	3	10	17	24	S	3	10	17	24	31	S	7	14	21	28
S	4	11	18	25	S	4	11	18	25	S	1	8	15	22	29

4 Wednesday 09/27/18

Children's Day (Taiwan)

7.00 am

s22 [redacted] x1590

use the
easy
wk

8.00

s22 [redacted]: Islands announcement PM/ABEF

9.00

Min role in reg. TOURISM, Rep Trib brief

↳ Min hasn't signed brief yet but

10.00

TS 1kg @ IT. Min G

s22 [redacted] Min F AMP release.

11.00

+ve re involvement of corp rel.

→ Script for one PM. → send what

Noon

↳ talk agreements we've done.

- send list of briefs.

1.00

s22 [redacted] \$14M total investment.

2.00

- Q&A, AG, Lead release



- ASX200 work + Comms stuff.
→ Note to Finn on status.

Comms

s22 [redacted]

s22 [redacted]

6.00

7.00

8.00 pm

PDR: MS18-000171

Copy to:

To: Minister for the Environment and Energy (For Decision)

Mr Knudson
Mr Oxley

Cc: Assistant Minister for the Environment

Chief of Staff
s22

REEF TRUST PHASE VI INVESTMENT



Timing: 6 April 2018 – to enable funding to be provided to the Queensland Government for the Innovation Challenge in time to proceed with funding successful applicants.

Recommendations:

1. That you approve funding of up to \$5 million GST exclusive (up to \$5.5 million GST incl), in accordance with section 71 of *Public Governance, Performance and Accountability Act 2013* (PGPA Act), to the Great Barrier Reef Foundation for a co-investment project from 2018-19 to 2022-23 to rehabilitate and conserve Reef islands, as an ad-hoc grant from the Reef Trust Special Account.

Approved / Not approved

s22

Signatory:

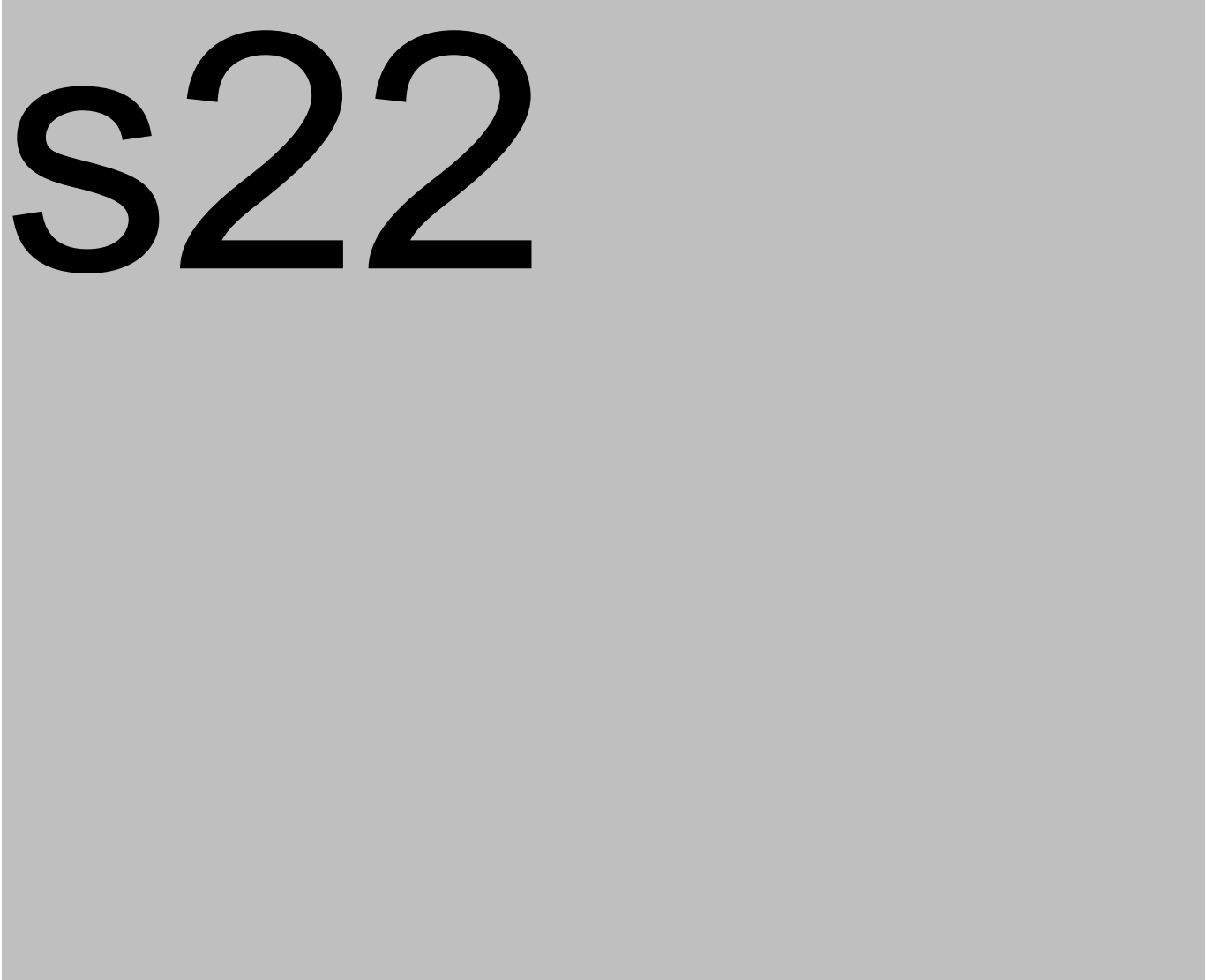
Date:

Comments:

4/4/18

Clearing Officer: Sent 22/03/2018	Deb Callister	Assistant Secretary, Reef Branch	Ph: 02 6275 9424 Mob: s22
Contact Officer:	s22	Director, Reef Trust Section	Ph: 02 6159 s22 Mob s22

Key Points:



Island rehabilitation proposal

9. This proposal is a co-investment partnership with the Great Barrier Reef Foundation (GBRF). GBRF will match the Reef Trust contribution of up to \$5 million (GST exclusive) over five years, with funds raised from philanthropic and private donors. The proposal forms part of GBRF's broader Reef Island Refuge Initiative, for which GBRF is also partnering with the Queensland Government.
10. The proposal will deliver on-ground restoration and conservation works for terrestrial or marine island ecosystems, commencing in 2018-19. A prioritisation process involving a range of stakeholders will identify islands of highest ecological value/greatest need to target.
11. This proposal has been defined as an ad-hoc grant in accordance with paragraph 13.11 of the CGRGs.

In accordance with Australian Government policy, the grant will be delivered by the Business Grants Hub (the Hub) in the Department of Industry, Innovation and Science. Funding of approximately \$63,000 (GST excl) over the five years of the project is required to be paid to the Hub from the Reef Trust to support the delivery of the grant.

12. This Department has assessed the proposal on its merits as a non-competitive grant in accordance with grant guidelines developed by the Hub, and recommends the proposal as value for money. GBRF's proposal, the grant guidelines and the Department's assessment are at **Attachment C**. This recommendation is consistent with paragraphs 11.5 and 13.13 of the CGRGs (refer **Attachment B**). Justification for the use of a non-competitive grant process is at **Attachment D**.

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Sensitivities and risks

23. Sensitivities and risks of the proposed investments are low. The GBRF s22 s22 are experienced delivery partners, with a successful track record for implementation of Reef projects. GBRF is also an experienced fundraiser of private and philanthropic donations.
24. The s22 island rehabilitation proposals will engage volunteers in on-ground activities, requiring robust management of workplace health and safety risks. These arrangements will be specified in contractual arrangements that the Department enters into with the service provider/project partner.

Consultation: YES

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ATTACHMENTS

A: Reef Trust Investment Strategy Phase VI

s22

C: GBRF proposal, grant guidelines and assessment against the guidelines


s22

Reef Trust Investment Strategy Phase VI

April 2018

[TEXT ONLY – FOR GRAPHIC DESIGN]

FOREWORD



The sixth phase includes:



- Up to \$5 million from the Australian Government, matched with up to \$5 million raised by the Great Barrier Reef Foundation, to restore and conserve priority island ecosystems along the Great Barrier Reef.



The Hon Josh Frydenberg MP

Australian Government
Minister for the Environment and Energy

The Hon Melissa Price MP

Australian Government
Assistant Minister for the Environment

S22

Reef Islands – Restoring and protecting island ecosystems

The Reef Trust will provide up to \$5 million over five years for on-ground restoration and conservation of island ecosystems in the Great Barrier Reef. The Reef Trust contribution will be matched with \$5 million from the Great Barrier Reef Foundation, raised from private donations.

Reef islands and their adjoining reefs provide vital habitat and a refuge for many terrestrial and marine species, including seabirds, turtles, mangroves and corals. This Reef Trust investment will build on existing activities to identify, enhance and restore critical island habitats – boosting their resilience and protecting their biodiversity into the future.

This Reef Trust investment forms part of a broader package of island restoration activities. This work will be led by the Great Barrier Reef Foundation, in collaboration with the Queensland Government, Traditional Owners, the Great Barrier Reef Marine Park

Authority, private donors, tourism operators, research organisations and on-ground delivery partners and communities. As part of this broader program, the Queensland Government has contributed an additional \$3 million which will be matched by the Great Barrier Reef Foundation.

The package of investment will build on the success of existing initiatives led by the Great Barrier Reef Foundation, such as the Raine Island Recovery Project, which is restoring the world's largest green turtle nesting site, and improving habitat for seabirds and other critical Reef species.

The investments will deliver a coordinated program of science, innovation, intervention and on-ground works to improve and protect biodiversity on islands in the Great Barrier Reef. The location of works will be subject to a prioritisation process in consultation with project stakeholders.

s22

Reef Trust – Phase VI Proposed Project

GREAT BARRIER REEF ISLAND RESTORATION

1. Executive summary

This proposal is for a \$10 million partnership between the Great Barrier Reef Foundation (GBRF) and Reef Trust for a co-investment project that will support the first five years of a ten-year Reef Island Refuge Initiative program.

The Reef Island Refuge Initiative will be delivered through a collaboration involving GBRF, the Australian and Queensland governments, research organisations, on-ground delivery partners, local tourism operators and reef communities, and traditional owner groups. With the support of these partners, GBRF will lead an innovative approach to identifying, restoring and protecting areas that are cornerstones of ecosystem, economic and social resilience.

Building on the success of the Raine Island Recovery Project, the new program of work will be focused on identifying and prioritising activities which will protect and enhance resilience and biodiversity across a network of islands. It is an ambitious program of on-ground restoration and conservation actions that will boost the resilience of these ‘must-have’ ecosystems and provide critical habitat for seabirds, turtles, corals and other marine species.

This Reef Island Refuge Initiative will extend well beyond the traditional bounds of field management, trialing new and innovative approaches and technologies for protecting and restoring island ecosystems, and delivering a coordinated, holistic and large-scale program of science, restoration, conservation, communication and stakeholder engagement.

2. Project scope and design

The scope of the Reef Island Refuge Initiative will include on-land and in-water ecosystem restoration efforts, guided by the best available scientific advice and stakeholder needs.

The initiative will pilot implementation of new interventions and innovations. It will also create opportunities to facilitate and coordinate resilience-building actions by local communities, businesses, traditional owners and government agencies, creating the landscape for existing and new partners to efficiently work together to improve the outlook for the Great Barrier Reef.

A prioritisation process involving key stakeholders and land managers will identify the islands with the highest values and where works can effectively address key threats. These may include but not be limited to: Lady Elliot Island, the Whitsunday Islands National Park, Hinchinbrook Island and Michaelmas Cay.

Regardless of which islands are ultimately selected, each island project will be unique and works will be scoped and delivered to target the specific needs and priorities of the island in question. GBRF will convene scoping workshops to identify the priority locations and actions, which may be on land or on adjoining reefs, and the timeframe and budget required to deliver these. This will be developed into a project plan that will guide project delivery.

GBRF applies an adaptive management framework to the delivery of its projects. In practical terms, this means that we develop an overarching project plan with clearly defined objectives, outcomes and measures of success. Very detailed work-plans will be developed on an annual basis, executed and reviewed, and used to inform the development of the next annual plan and so on. This approach gives us the flexibility to make continual refinements and improvements to the annual plans, and more effectively leverage emerging opportunities and new innovations.

3. Threats and pressures

Islands are impacted by a combination of both global climate change—particularly more intense extreme weather events, sea level rise, ocean acidification and rising air and sea temperatures—and local threats such as the introduction of exotic species and disease, clearing or modifying island habitat, coastal development and altered hydrological flows, island developments and marine debris. This proposal will seek to address damage from extreme weather events such as cyclones as well as local threats that can be remediated through on-ground intervention.

4. Alignment with Reef Trust and Reef 2050 Plan

Overall, this combined program of work directly relates to three of the six identified investment priorities in the Reef 2050 Investment Framework—Field Management Program actions (although this work extends well beyond business as usual field management), Traditional Owner actions and Reef Integrated Monitoring and Reporting actions.

Reef Trust Investment Principle	Reef Island Refuge Initiative alignment with principle	GBRF alignment with principle
Additionality and complementarity	This initiative builds on the success of our Raine Island Project. It has strong links to existing monitoring and modelling efforts, and complements proposed island work to be undertaken in the Capricorn Bunker area by the field management team.	The GBRF seeks to be a catalyst for solving the most complex and challenging problems by championing new ideas and identifying gaps in knowledge and tools.
Clear outcomes	Refer table below	
Cost-effectiveness	The program is managed under an “Adaptive management approach” involving ongoing review involving annual work plans to promote continual refinements and improvements,	GBRF will match every \$1 of government funding with money raised from private donors.

	and more effectively leverage emerging opportunities and new innovations.	
Collaboration and partnerships	The program will be delivered in partnership with research organisations, on-ground delivery partners, local tourism operators and reef communities, including traditional owner groups.	GBRF's business model is based on partnerships and for this project we will be partnering with a range of organisations
Evidence-based and scientifically robust	Islands will be subjected to a prioritisation process. A program of works for each island project under this program will be scoped and designed through an expert panel, involving lead scientists and key stakeholders. The program as a whole will be guided by a scientific advisory panel.	Guided by its Science Advisory Committee and expert technical advisors, the GBRF has a solid track record in delivering projects grounded in strong science.

Alignment of the project with Reef Trust outcomes and Reef 2050 actions and targets is outlined in table below:

Reef Trust Outcomes	Reef 2050 Plan actions	Reef 2050 Plan targets
Outcome 2: Improve the health and resilience of coastal habitats.	EHA3: Support Traditional Owner stewardship activities that contribute to Reef health and resilience.	EHT1: Traditional Owners have developed Indigenous Ecological Knowledge Management Systems for collecting, handling and sharing culturally sensitive information, and its integration in decision making.
	EHA7: Prioritise functional ecosystems critical to Reef health in each region for their protection, restoration and management	EHT2: The number of agreements with Traditional Owners addressing management of ecosystems within their traditional estates is increased
	EHA10: Improve connectivity and resilience through protection, restoration and management of reef priority coastal ecosystems, including islands, through innovative and cost-effective measures	ETH4: Key direct human related activities are managed to reduce cumulative impacts and achieve a net benefit for the Reef
	EHA13: Identify and prioritize key sites of high ecological value and implement recovery programs (Reef Recovery Plans)	

	EHA14: Implement ecosystem health initiatives through the Reef Trust investment strategy	
	EHA15: Improve mapping, modelling and monitoring of ecosystems important for the protection of the reef to inform planning, assessment and decision-making.	
Outcome 3: Improve and protect marine biodiversity, including the reduction of crown-of-thorns starfish and protection of listed threatened and migratory species, such as dugongs and turtles	BA10: Identify, protect and manage key marine turtle nesting areas	BT4: Populations of Australian humpback and snubfin dolphins, dugong, and loggerhead, green, hawksbill and flatback turtles are stable or increasing at Reef-wide and regionally relevant scales
	BA11: Identify, protect and manage key seabird nesting islands, and key habitats that support foreshore and pelagic foraging.	BT2: Trends in the availability and condition of habitat for species of conservation concern are improving at Reef-wide and regionally relevant scales.
	BA16: Implement conservation plans for priority species of conservation concern	BT2: Trends in the availability and condition of habitat for species of conservation concern are improving at Reef-wide and regionally relevant scales.
	BA19 Monitor and report on key seabird populations to establish trends.	BT2: Trends in the availability and condition of habitat for species of conservation concern are improving at Reef-wide and regionally relevant scales.
	BA20 Monitor and report on turtle breeding and/or nesting success of green, loggerhead, flatback and hawksbill turtles at key locations.	BT4: Populations of Australian humpback and snubfin dolphins, dugong, and loggerhead, green, hawksbill and flatback turtles are stable or increasing at Reef-wide and regionally relevant scales

This initiative also addresses the following Traditional Owner Reef 2050 Plan actions:

- EHA2: Incorporate and prioritise Traditional Owners' planning into existing and future ecosystem and policy and programs.
- BA2: Work with Traditional Owner groups to identify biocultural resources within their sea country and develop plans of management for conservation and use of those resources.

- BA3: Improve Traditional Owner engagement to strengthen participation in decision making at all levels relating to the conservation and cultural use of biodiversity.

5. Project outcomes

The below outcomes are high-level outcomes of the Initiative that will be refined during the detailed island by island project scoping process.

The expected outcomes of the project are:

Reef Trust funding	GBRF matched funding
<p>Critical island habitat protected and restored</p> <ul style="list-style-type: none"> • Improved habitat for species of high conservation value and for additional potential species (due to range shifts and loss of habitat elsewhere). • Piloted innovative restoration methods for terrestrial and reef systems. 	<p>Strengthened island monitoring/modelling efforts</p> <ul style="list-style-type: none"> • Improved island condition and trend monitoring and reporting to support a complete adaptive management approach for islands and deliver more resilient island ecosystems. This includes monitoring of key terrestrial and marine species and mapping of vegetation and geomorphology (e.g. sand budgets). • Piloted novel, cost-efficient monitoring platforms and methods such as acoustic monitoring of birds' nests to record hatchling success, under and above water automated vehicles, drones, thermal-imaging, automated image analyses via machine learning etc. • A detailed resilience map for each island area and its adjoining coral reefs, which clearly identifies priority areas—for example key source and sink reefs, or areas for vital for seabirds or marine turtles • A model of predicted impacts of climate change on island geomorphology and ecosystems, including potential range expansions of critical species—ie a good understanding of future island condition and pressures.
<p>Improved engagement of island communities, Traditional Owners and businesses in island protection and restoration activities</p> <ul style="list-style-type: none"> • Engaged communities and local businesses in program activities • Enhanced the capacity of Traditional Owner groups in monitoring and habitat restoration activities • Increased private and philanthropic engagement and investment in the Great Barrier Reef. 	

6. Indicative funding sought and justification

The Australian Government funding sought for this proposal is \$5 million. GBRF will match Australian Government investment dollar-for-dollar with funds raised from private donors. In total this proposal will deliver \$10 million in funding for island restoration over five years (from 2018-19 to 2022-23).

7. Delivery mechanism

The Reef Islands Refuge Initiative is a partnership between the GBRF and the Australian and Queensland Governments.

The project will be delivered by GBRF, who will work with the land owners/managers represented by the Joint Field Management team, research organisations, traditional owners, implementation partners including private, well-credentialed contractors such as Ecosure, local tourism operators, volunteers and the community to deliver restoration actions guided by the best available science.

GBRF will be responsible for:

- Prioritising islands and scoping, planning and implementing appropriate island on-ground actions which may include but not be limited to revegetation, re-profiling, mangrove, seagrass and coral restoration'
- obtaining the appropriate approvals (including for access to land from public or private landholder/s)
- ensuring the latest scientific evidence is considered and incorporated into delivering on-ground actions
- managing program steering and science advisory committees
- monitoring and reporting on the progress of remediation actions, outputs and outcomes throughout the Project (aligned to the Reef 2050 Integrated Monitoring and Reporting Program (RIMREP))
- overall program oversight including ensuring delivery of outcomes and impact, reporting, risk management, communication of project outcomes, investor management and fundraising.

8. Alignment and integration with past and current relevant initiatives and programs

With a strong focus on evaluation and adaptive management, the design and implementation of the project will draw upon networks and expertise acquired and lessons learned from the Raine Island project, the National Environmental Science Programme (NESP) research and other relevant research. Practical experience gained from past activities will also guide project decision making.

The project will provide a pivotal, above and beyond addition to current activities, such as the Joint Field Management program, through the implementation of best practice

ecosystem restoration activities and the introduction of novel monitoring and modelling to guide program actions and priorities.

9. Material and evidence to support project success

GBRF has a strong track record in developing, managing and delivering on-ground, multi-stakeholder projects grounded in strong science, such as the Raine Island Recovery Project and eReefs—both of which are profiled as best practice examples in the Reef 2050 Plan Investment Framework, as well as the \$12.5 million Resilient Reefs Program funded by the Commonwealth Government. We also have a strong track record in fundraising and consistently average a \$1 cash and \$1 co-contribution for every \$1 received from Government.

GBRF also has a background of successfully trialing new innovations including the RangerBot project, the recent larval reseeding trial at Heron Island, and drones for turtle monitoring at Raine Island.

There is strong evidence of the importance of islands as future climate refuges and as significant natural habitats for the conservation of biological diversity.

The Great Barrier Reef Foundation’s Science Advisory Committee and technical experts will guide the development and delivery of the project.

10. Project governance

As with all GBRF major programs, the project will be overseen by the GBRF Board and the Science Advisory Committee. We will establish a Program Steering Group with representatives from funders, government including land owners/managers, science, conservation and traditional owner groups. There will be a stakeholder reference group in place at each island location.

GBRF will subcontract with implementation and delivery partners and the day to day project management associated with the delivery of these contracts will be managed by one of GBRF’s Science Program Managers.

11. Innovation

The Reef Islands Refuge Initiative will use an innovative and proven co-investment funding model. The Reef Trust co-investment model matches private support on a dollar for dollar basis enabling GBRF to attract significant private funds.

A wide range of stakeholders and organisations will be engaged in the development and implementation of the Islands project, including (but not limited to): QPWS, GBRMPA, AIMS, CSIRO, James Cook University, University of Adelaide, University of Queensland, Queensland University of Technology, EcoSure, TerraFormDesign and TO groups.

The Reef Islands Refuge Initiative will support innovation through:

- refining an approach to use predictive climate, physical and ecosystem models to predict future state and trajectories and developing adaptive restoration plans to decrease the impacts of future climate scenarios
- implementing and monitoring various restoration interventions to inform consideration and decisions on cost-effectiveness to guide future investment and attract private donor interest;
- trialling innovative technologies and approaches, where cost-effective, including: acoustic monitoring of birds' nests to record hatchling success, under and above water automated vehicles, drones, thermal-imaging, automated image analyses via machine learning etc.
- applying experience gained from previous projects and programs to support the scaling-up of island restoration investment including large scale, future focused habitat restoration activities.

12. Project risks

Risks for this program are outlined below:

- Weather/seasonal events – impact on ability to deliver project outputs and outcomes. Mitigation: contingency planning for extreme weather scenarios, review of previous weather events impacting project sites, alignment of project activities with seasonal conditions and on-ground assessment/monitoring following major seasonal events.
- Delay in project delivery – inadequate time available to deliver project outputs and outcomes. Mitigation: project planning and oversight through project steering committee.
- Inadequate expert advice – impact on project quality and appropriateness of remediation actions. Mitigation – expert engagement during project design process, use of technical advisory group and existing relationships with technical partners.
- Land access and relevant approval – ability to deliver project activities. Mitigation: early engagement with landowners and relevant regulatory bodies by delivery partners.
- Fundraising shortfall by GBRF – impact on delivery of project activities. Mitigation: existing fundraising strategy, corporate relationships and networks, fundraising targets regularly monitored and management and fundraising plan established (including annual work plans).

13. Constraints/impediments

Constraints for the project are outlined below:

- Seasonal conditions – delivery of restoration actions will be dependent on seasonal conditions.
- Timing – project activities and grant funding will need to be delivered within the program period (by 2022-23).
- Expert advice – design and development of restoration actions will be dependent on best-available science, and expert and technical advice.

- Delivery partner capacity – delivery of restoration actions will be dependent on the capacity of delivery organisations.
- Fundraising – delivery of restoration actions will be reliant on sufficient funds being raised by GBRF.

14. Project monitoring and evaluation

This proposal will consider monitoring and evaluation at multiple levels to ensure the outcomes are achieved through continuous improvement.

A unique and detailed monitoring and evaluation framework will be developed during the initial phase of each individual island project.

Project performance monitoring and evaluation will monitor and evaluate the program’s overall performance in achieving its outcomes and identify risks and options for improvement.

Island restoration outcome monitoring will include (but not be limited to) measures of improved habitat and (in the long term) the capacity for restored habitats to withstand, adapt or be resilient to the impacts of climate change. This will be key to identifying the performance of restoration actions and the design of future efforts. Science/ technical partnerships will be required to support this exercise.

Reef Trust program reporting and evaluation informed through project performance monitoring and evaluation will provide an overview of the Trust’s performance and inform a number of departmental reporting commitments including Reef 2050 Plan reporting and the Outlook Report.

Reef 2050 Integrated Monitoring and Reporting Program data sharing arrangements will be made with the RIMREP managers where required.

Monitoring and evaluation from this project will also be used to inform modelling on cost-effectiveness of island restoration interventions to provide predictive capability to inform future investment and promote restoration benefits to attract private donors

15. Project location and coverage

Island sites which form part of the Reef Islands Refuge Initiative will be selected based on their conservation and biodiversity values, the level of threat facing them, their suitability as climate refuges (their resilience in the face of climate change, proximity to features such as cool upwellings) as well as practical considerations such as ownership, access and cost.



An example island for consideration is the Whitsunday Islands National Park.

Background: In March 2017, the Whitsunday region was hit by category 4 Cyclone Debbie. Preliminary assessments indicate severe damage to the ecosystems of the region, both terrestrial and marine. The region is heavily dependent on

tourism—it is the most visited location on the entire Great Barrier Reef—so actions to restore and accelerate the recovery of island, beach and marine ecosystems systems are urgent. Some areas, for example the iconic Whitehaven beach, have been restored, and a permit has been issued to tour operators to clear some of the rubble and turn over living coral, which were dislodged by the wave impacts caused by the Cyclone.

Nature Conservation Values Rating: Very significant

Most well-known for Whitehaven Beach and Hill Inlet with their unique brilliant white silica sands, the 17,000 Ha Whitsunday’s National Park consists of cluster of islands, the most significant in size being Whitsunday and Hook Islands. The area’s landscapes and seascapes support a variety of important nesting and feeding habitats for species of conservation significance such as turtles and dugong, and migratory routes and calving grounds for marine mammals. Isolated and relatively undisturbed islands are important to a number of threatened coastal bird species. Fringing coral reefs are also found around most of the islands and provide easily accessible and sheltered viewing opportunities for a large commercial tourism fleet, although most of these were destroyed or severely damaged by Cyclone Debbie. There are a number of intertidal wetlands and fringing mangrove communities on and around islands that provide habitat and nurseries for fish and crustaceans, buffer estuaries from sediments and coastlines from storms, natural nutrient filters and critical habitat for many birds and wildlife.

Potential focus of works: Should activities at this location be determined to be a priority, they would focus on accelerating the natural recovery of coral reefs and using science based approaches to support active reef restoration efforts in partnership with local communities and tourism operators. Land-based activities may include accelerating the recovery of island vegetation lost or damaged in the recent cyclone. Due to the significance of the location to tourism, resilience mapping undertaken would be strongly focused on social and economic systems.

16. Duration of the proposed project

The proposed program duration is five years from 2018-19 to 2022-23. Australian Government and GBRF investment is intended to be delivered across the full five years.

17. Organisations and stakeholders

Stakeholder/Organisation	Contribution	Stage of program cycle
Land managers/owners	Provide input into project designs Support and contribute to implementation Member of stakeholder reference group	All stages

Tourism / Eco tourism operators and organisations	<p>Provide input into the designs</p> <p>Member of stakeholder reference group</p> <p>Support and contribute to implementation</p> <p>Provide in-kind contributions such as site and vessel access</p>	All stages
Traditional Owner groups	<p>Provide input into project designs</p> <p>Support and contribute to implementation. Member of stakeholder reference group</p>	All stages
Scientists / Research organisations	<p>Ensure conservation and restoration activities are underpinned by best available science</p> <p>Provide scientific advice to project designs</p> <p>Implement studies where limiting data or information is identified during project design phase</p> <p>Develop project specific monitoring protocols</p> <p>Member of stakeholder reference group</p>	All stages
Government and non-Government environmental organisations (local NRM, LMAC, Conservation volunteers)	<p>Consultation regarding project plans</p> <p>Support and contribute to implementation where relevant</p> <p>Local government – member of stakeholder reference group</p>	Consultation Implementation
Citizen science groups	Support and contribute to implementation and monitoring	Implementation Monitoring
Community members (recreational users of	Provide input into project planning and implementation through	Planning Ongoing feedback

islands and surrounding waters)	stakeholder workshops: Primarily for projects that affect a wider community Community representative on stakeholder reference group.	
Funders	Provide feedback on high level program design Project steering group members	



Reef Trust - Phase VI Island Restoration Partnership

Guidelines

Commonwealth policy entity: Department of the Environment and Energy

Enquiries: If you have any questions, contact us at business.gov.au.

Type of grant opportunity: One off ad-hoc grant

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1. Grant opportunity overview and objectives

The objective of the Reef Trust is to provide cost effective, strategic investment which goes above and beyond existing programs to address key threats to the Great Barrier Reef and catchments for the long-term protection and conservation of the outstanding universal value of the Great Barrier Reef.

The expected outcomes of the grant activity are to deliver on-ground restoration and conservation projects across a network of islands to boost the resilience of ecosystems and provide critical alternative habitat for seabirds, turtles, corals and other marine species.

The grant will be undertaken in accordance with the [Commonwealth Grants Rules and Guidelines \(CGRGs\)](#)¹.

2. Grant selection process

The grant opportunity has been established as a one-off or ad hoc grant.

The \$5 million grant over five years (2018-19 to 2022-23) is subject to an acceptable application from the Great Barrier Reef Foundation.

The Department of Industry, Innovation and Science (the department) considers that this is an appropriate type of selection process as:

- there are a limited number of service providers capable of delivering the project
- the service provider has a well-established record of delivering the same or similar activities
- the service provider is co-investing in the project
- the project outcomes are best achieved by an organisation with a demonstrated history of successfully leveraging private investment to support environmental projects and in delivering on-ground biodiversity outcomes
- the project outcomes would be achieved only with the engagement and support of specific stakeholders and these stakeholders have committed to partnering with the service provider.

The project must align with the debiting purposes of the *Public Governance, Performance and Accountability Act 2013* (Reef Trust Special Account 2014) *Determination 01*, specifically clause 7 (1) (a) to make payments for projects to improve water quality and the coastal habitat in the Great Barrier Reef World Heritage Area and/or clause 7 (1) (b) to make payments for projects to address threats to the environment of the Great Barrier Reef World Heritage Area.

3. Eligibility

To be eligible to receive a grant the potential grant recipient must:

- be a legal entity, able to enter into a legally binding agreement
- have an Australian Business Number
- be registered for the purposes of GST
- be able to match the grant dollar-for-dollar

If the potential grant recipient does not satisfy the eligibility criteria, it will not be considered.

¹ <http://www.finance.gov.au/sites/default/files/commonwealth-grants-rules-and-guidelines-July2014.pdf>

3.1 Eligible grant activities

The grant can be used for the following grant activities:

- scoping and technical design of an on-ground island restoration project
- project management, stakeholder coordination and oversight of an on-ground delivery of island restoration activities
- integrated monitoring and reporting program of the outcomes of an on-ground island restoration project.

Costs that the grant can be used for are:

- project administration of 10% of total project costs such as project planning, project management meetings and running the project. These costs must be additional to the normal day to day running costs of the organisation and be directly related to the project
- monitoring and reporting of 5% of total project costs. Monitoring and reporting requirements could reasonably exceed this limit. In these circumstances, the grantee must request an increase in percentage of total project costs to be allocated to monitoring and reporting. The grantee must provide an explanation for the additional percentage in the request. The department will consider the request based on factors such as:
 - percentage increase
 - logistics of monitoring, including location of monitoring site
- direct labour costs of employees you directly employ on the core elements of the project. We consider a person an employee when you pay them a regular salary or wage, out of which you make regular tax instalment deductions
- contract expenditure is the cost of any agreed project activities that you contract to others
- domestic travel limited to the reasonable cost of accommodation and transportation required to conduct agreed project activities in Australia
- staff training that directly supports the achievement of project outcomes
- the cost of an independent audit of project expenditure up to a maximum of 1 per cent of total eligible project expenditure
- other eligible expenditure as approved by the program delegate.

Costs that the grant cannot be used for are:

- overseas travel, except where otherwise approved by the program delegate
- capital expenditure for the purchase of motor vehicles

4. The assessment criteria

The application must demonstrate how the grant will contribute to achieving one or more of the Reef Trust Outcomes:

- improve the quality of water entering the Great Barrier Reef from broad-scale land use to increase the health and resilience of the Great Barrier Reef
- improve the health and resilience of coastal habitats
- improve and protect marine biodiversity, including the reduction of crown-of-thorns starfish and protection of listed threatened and migratory species, such as dugongs and turtles.

The application must:

- provide for island prioritisation and development of a detailed work plan
- identify any appropriate partner(s) or other opportunity for co-investment
- provide letters of support that outline any proposed partnership and co-investment arrangements
- ensure that none of the activities described in the application are likely to have a significant adverse impact on any matters of national environmental significance for the purposes of the *Environment Protection and Biodiversity Conservation Act 1999* (Cth)
- ensure that none of the activities described in the application are required to be carried out by law, for example, as part of an approval under Commonwealth, state or territory legislation, such as the provision of an environmental offset under the *Environment Protection and Biodiversity Conservation Act 1999* (Cth)
- ensure that the activities described in the application are independent of and in addition to activities that form part of the business-as-usual practices and/or the legally required process of managing land

The application is required to provide sufficient information to allow the following assessment criteria to be evaluated. All assessment criteria are weighted equally:

4.1 Criterion 1: Project alignment with policy intent

- the project aligns with the Reef Trust outcomes (improving water quality and coastal habitat, biodiversity protection and conservation) and relevant strategic objective and outcomes of the Reef 2050 Plan
- the project delivers environmental outcomes that value-add to the protection and conservation of the Great Barrier Reef
- the project delivers on-ground action and addresses priority threats and pressures to the Great Barrier Reef
- the project builds on existing efforts and does not duplicate or replace activities already being undertaken in the Great Barrier Reef or Reef catchments
- the project aligns with the Reef Trust principles of investment.

4.2 Criterion 2: Project likelihood of success

- the project is supported by a sound evidence-base and scientific rigor
- the project will be implemented with sound and proven approach/methodology and use targeted monitoring and evaluation
- the project is reasonably likely to succeed in achieving its stated aims having regard to planning undertaken, proposed resources, and expertise
- the potential risks to the project have been considered and appropriate mitigation strategies prepared

4.3 Criterion 3: Capacity, capability and resources of the applicant to deliver the project

- the project focuses on delivering results and provides clear visible outcomes and outputs that are measurable
- the project has sound governance and oversight and that contractual obligations will be met

- the necessary knowledge, skills and experience will be applied to delivering the project

4.4 Criterion 4: Innovation

- assessment against this criterion will consider whether the project is distinctive and/or innovative in its approach

4.5 Criterion 5: Reef Trust Special Account provision

- assessment against this criterion will consider whether the Application aligns with the debiting provisions of the Reef Trust Special Account

5. Grant assessment and decision making

The application will be assessed by the Department of the Environment and Energy who may seek information from any other source, including from within the Commonwealth, whether or not the individuals or organisations contacted are nominated as referees.

The assessment of the application will consider that:

- the application represents value with money
- the project can be delivered on time and to budget (as identified in supporting documents)
- the project has been appropriately costed (the level and detail of the costing should be commensurate with the value of the project)
- the level of risk associated with the project and its implementation is manageable and/or acceptable and it is acknowledged that risk may stem from a number of sources, such as new technology, the scale and/or complexity of the project
- the required approvals are in place, applied for, or otherwise expected to be received in the necessary timeframe to complete the project.

6. Who will approve the grant

Following assessment, the Department of the Environment and Energy will make recommendations to the Minister for the Environment and Energy. The Minister will make the final decision to approve a grant.

The Minister's decision is final in all matters, including:

- the approval of the grant
- the grant funding amount to be awarded
- any terms and conditions of the grant.

The Minister must not approve funding if they reasonably consider the program funding available across financial years will not accommodate the funding offer, and/or if the application does not represent value with money.

There is no appeal mechanism for decisions to approve or not approve a grant.

7. Notification of application outcomes

The applicant will be advised of the outcome, following a decision by the Minister. If the applicant is successful, the advice will contain details of any specific conditions attached to the grant.

8. The grant agreement

The applicant must enter into a legally binding grant agreement with the Commonwealth represented by the Department of Industry, Innovation and Science. We will use the *Commonwealth Standard Grant Agreement*. Standard terms and conditions for the grant agreement will apply and cannot be changed. A schedule may be used to outline the specific grant requirements. Any additional conditions attached to the grant will be identified in the grant offer or during the grant agreement negotiations.

If there are unreasonable delays in finalising a grant agreement, the grant offer may be withdrawn.

Where a grantee fails to meet the obligations of the grant agreement, the Department of Industry, Innovation and Science may terminate the agreement.

Financial commitments should not be made until a grant agreement has been executed by the Commonwealth.

9. Announcement of grants

The grant will be listed on the GrantConnect website 21 calendar days after the date of effect as required by Section 5.3 of the *CGRGs*.

10. Grant acquittal and reporting

The grantee must provide data to the department in line with the timeframes in the grant agreement.

This data will be entered into the Department of the Environment and Energy's Monitoring, Evaluation, Reporting and Improvement (MERI) tool.

Progress reports will be six-monthly. Sample templates for these progress reports will be included in the grant agreement. In addition, the grantee will have to provide spatial data, an annual audited financial statement and a final report. Progress reports will include:

- progress against agreed project milestones and activity schedule
- contributions of participants directly related to the project
- eligible expenditure of grant monies.

The grantee will also be responsible for:

- meeting the terms and conditions of the grant agreement and managing the activity efficiently and effectively
- complying with record keeping, reporting and acquittal requirements as set out in the grant agreement
- participating in a grant program evaluation as specified in the grant agreement

11. Grant evaluation

The Department of the Environment and Energy may evaluate the grant to measure how well the outcomes and objectives have been achieved. Your grant agreement requires you to provide information to help with this evaluation.

PROJECT ASSESSMENT

PROJECT TITLE: REEF TRUST PHASE VI – GBRF ISLAND RESTORATION PARTNERSHIP

The project proposal was assessed by the Department of the Environment and Energy (Reef Trust Section) in accordance with the following assessment criteria.

<i>Assessment Criteria</i>	<i>Department's Assessment</i>
<p>1. <u>Alignment with, and contribution to the Reef Trust and relevant Reef 2050 Plan Strategic Objectives and Outcomes as they relate to their associated national and international obligations.</u></p> <p>The extent to which:</p> <ul style="list-style-type: none">a) the project aligns with the Reef Trust outcomes (improving water quality and coastal habitat, biodiversity protection and conservation) and relevant strategic objective and outcomes of the Reef 2050 Planb) the project delivers environmental outcomes that value-add to the protection and conservation of the Great Barrier Reefc) the project delivers on-ground action and addresses priority threats and pressures to the Great Barrier Reefd) the project builds on existing efforts and does not duplicate or replace activities already being undertaken in the Great Barrier Reef or Reef catchments.e) The project aligns with the Reef Trust principles of investment.	<ul style="list-style-type: none">a) The project aligns with Reef Trust Outcome 2 – Improve the health and resilience of coastal habitats, and Outcome 3 – Improve and protect marine biodiversityb) The environmental outcomes will value-add to the protection and conservation of the Great Barrier Reef because they will be above and beyond what is able to be achieved by the Joint Field Management program (for example habitat restoration after cyclone damage); and they will be targeted to islands of highest ecological (and possibly social) value.c) The Reef Trust component of the project will deliver on-ground action that addresses threats and pressures to the Reef. The islands will be identified following a prioritisation process involving key stakeholders.d) The project will complement and build on existing efforts, particularly the Joint Field Management program, but will not replicate or fund activities that are normally carried out as part of that program.e) The GBRF proposal demonstrates how the project aligns with the Reef Trust principles for investment

<p>2. <u>Likelihood of success</u></p> <p>Whether:</p> <ul style="list-style-type: none"> a) the project is supported by a sound evidence-base and scientific rigour b) the project will be implemented with sound and proven approach/methodology and use targeted monitoring and evaluation c) the project is reasonably likely to succeed in achieving its stated aims having regard to planning undertaken, proposed resources, and expertise d) the potential risks to the project have been considered and appropriate mitigation strategies prepared. 	<ul style="list-style-type: none"> a) The GBRF proposal describes how the project will be supported by a sound evidence base and scientific rigour. This includes: delivery by the GBRF Science Program Managers; oversight by the GBRF Board and Science Advisory Committee; involvement of a range of partners including research organisations to ensure restoration actions are guided by the best available science; and annual review of work plans to allow for continual improvement and innovation. In addition GBRF will utilise NESP and other relevant research when developing or reviewing annual work plans. b) The environmental outcomes will value-add to the protection and conservation of the Great Barrier Reef because they will be above and beyond what is able to be achieved by the Joint Field Management program (for example habitat restoration after cyclone damage); and they will be targeted to islands of highest ecological (and possibly social) value. c) The GBRF and other delivery partners have a successful track record of delivering Reef projects consistent with stated aims. This includes the Raine Island Recovery Project that is restoring habitat for green turtles, seabirds, and other species. d) The GBRF proposal describes a range of risks and proposes adequate mitigation strategies. The Department has also completed a separate risk assessment of the proposal.
<p>3. <u>Capacity, capability and resources of the applicant to deliver the project</u></p> <p>Whether:</p> <ul style="list-style-type: none"> a) the project focuses on delivering results and provides clear visible outcomes and outputs that are measurable 	<ul style="list-style-type: none"> a) The GBRF proposal is focused on delivering results and describes clear visible outcome and outputs that are measurable. Reef Trust funds will be spent on on-ground activities that will be able to be monitored and measured. GBRF has demonstrated experience in

<p>b) the project has sound governance and oversight and that contractual obligations will be met</p> <p>c) the necessary knowledge, skills and experience will be applied to delivering the project.</p>	<p>delivering on-ground projects with measurable results, for example the Raine Island project.</p> <p>b) The GBRF proposal describes the governance and oversight mechanisms that will be applied. Based on past experience delivering projects for the Department, there is a high level of confidence that contractual obligations will be met.</p> <p>c) The GBRF proposal describes a range of mechanisms by which the necessary skills, knowledge and experience will be applied to the project. The proposal also describes GBRF's experience in mobilising a range of resources and expertise for island restoration (i.e. Raine Island).</p>
<p>4. <u>Innovation</u></p> <p>Whether the project is distinctive and/or innovative in its approach.</p>	<p>Aspects of the project are distinctive or innovative in their approach. These include: the co-investment model where Australian Government funds are matched with funds raised from private and/or philanthropic donors; developing adaptive restoration plans which will decrease the impacts of future climate scenarios; implementing and monitoring various restoration interventions; trialling innovative technologies and approaches where it is cost effective to do so; and applying experience from previous projects to scale up island restoration efforts.</p>
<p>5. <u>Reef Trust Special Account provisions</u></p> <p>Whether the project aligns with the debiting provisions of the Reef Trust Special Account</p>	<p>The project will align with the debiting provisions of the PGPA Act (Reef Trust Special Account 2014) Determination 01, specifically clauses 7(1) (a) to make payments for projects to improve water quality and the coastal habitat in the Great Barrier Reef World Heritage Area; (b) to make payments for provides to address threats to the environment of the Great Barrier Reef World Heritage Area; and (c) to make payment for projects to protect, repair or mitigate damage to the great Barrier Reef World Heritage Area.</p>
<p>6. <u>Value for money</u></p>	

Whether the budget is adequately justified with respect to the Project's scale and intended outcomes.	The project is considered to represent value for money because GBRF will be seeking the most cost-effective and innovative on-ground solutions; and GBRF will match the Australian Government's investment on a dollar for dollar basis.
<u>Other comments</u>	

Assessor	Signature	Date
s22	s22	14.3.18
Reviewer	s22	14/3/18.
s22		

JUSTIFICATION FOR USE OF NON-COMPETITIVE GRANTS PROCESS

A large, bold, black serif font 'S22' is centered on a light grey rectangular background. The 'S' is a classic serif 'S', and the '22' are also in a serif font, with the second '2' being slightly larger than the first.**Great Barrier Reef Foundation – Island Restoration Partnership**

There is strong justification to support the Great Barrier Reef Foundation (GBRF) in delivering this project. GBRF played a leading role in initiating and managing the Raine Island Recovery Project, a \$7.95 million collaboration involving a range of stakeholders.

Building on the success of the Raine Island project, GBRF is now targeting other key islands within the Great Barrier Reef with important marine or terrestrial habitats and is also partnering with the Queensland Government for its Reef Island Refuge Initiative.

GBRF will leverage significant funds raised from private donors to match both the proposed Reef Trust contribution (\$5 million) and the Queensland Government contribution (\$3 million).

To this end, we are satisfied that GBRF are the only provider currently capable of delivering this grant funded activity and able to leverage a significant co-contribution to the project. By doing so, GBRF is increasing the value of the proposed project and maximising outcomes for the Reef.

The Department considers GBRF to have the necessary experience and capacity to deliver and is satisfied that funding of this project is consistent with the policies of the Commonwealth and will make efficient, effective, economical and ethical use of public money as required under Section 71 of the *Public Governance, Performance and Accountability Act* (PGPA Act).

From: s22
To: s22
Cc:
Subject: Reef Strategy - PowerPoint [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Tuesday, 10 April 2018 9:38:01 AM
Attachments: [500 schematic v2.pptx](#)

Hi s22

As requested from s22 please see attached the PowerPoint slide.

Please let me know if there is anything else you need. I am on s22

Kind Regards

s22

Reef 2050

Department of the Environment and Energy

GPO Box 787 CANBERRA, ACT 2601

p) 02 6274 s22 | e) s22 @environment.gov.au

Oxley, Stephen

From: s22
Sent: Thursday, 12 April 2018 12:28 PM
To: Oxley, Stephen
Subject: RE: Draft Collaboration Principles - CONFIDENTIAL - Without Prejudice [SEC=UNCLASSIFIED] [DLM=Sensitive:Legal]

Will do

From: Oxley, Stephen
Sent: Thursday, 12 April 2018 12:25 PM
To: s22 @environment.gov.au
Subject: RE: Draft Collaboration Principles - CONFIDENTIAL - Without Prejudice [SEC=UNCLASSIFIED] [DLM=Sensitive:Legal]

Thanks s22

We need to keep Adam Carlon in the loop on comms.

Cheers

Stephen

From: s22
Sent: Thursday, 12 April 2018 12:12 PM
To: Oxley, Stephen <Stephen.Oxley@environment.gov.au>; s22 @environment.gov.au
Cc: Callister, Deb <Deb.Callister@environment.gov.au>; Knudson, Dean <Dean.Knudson@environment.gov.au>; Caruso, Daniel <Daniel.Caruso@environment.gov.au>
Subject: RE: Draft Collaboration Principles - CONFIDENTIAL - Without Prejudice [SEC=UNCLASSIFIED] [DLM=Sensitive:Legal]

All fine. Thanks Stephen.

FYI I am discussing comms approaches with s22 tomorrow. Nothing needed in advance, but will feedback to you afterwards.

From: Oxley, Stephen
Sent: Thursday, 12 April 2018 12:01 PM
To: s22 @environment.gov.au; s22 @environment.gov.au
Cc: Callister, Deb <Deb.Callister@environment.gov.au>; Knudson, Dean <Dean.Knudson@environment.gov.au>; Caruso, Daniel <Daniel.Caruso@environment.gov.au>
Subject: RE: Draft Collaboration Principles - CONFIDENTIAL - Without Prejudice [SEC=UNCLASSIFIED] [DLM=Sensitive:Legal]

s22

The formal meeting with GBRF is being planned for Tuesday. It will be the Secretary and Dean with a sub-group of the Foundation Board led by the Chair.

The arrangements are being finalised by the Secretary's office.

I am sorry for the breakdown in provision of the information. We were jammed by the need to get legal review of the document combined with a timing imperative to get a copy to the GBRF to enable their internal discussion. My bad.

Cheers

Stephen

From: s22
Sent: Thursday, 12 April 2018 11:51 AM
To: s22 @environment.gov.au
Cc: Callister, Deb <Deb.Callister@environment.gov.au>; Oxley, Stephen <Stephen.Oxley@environment.gov.au>; Knudson, Dean <Dean.Knudson@environment.gov.au>; Caruso, Daniel <Daniel.Caruso@environment.gov.au>
Subject: RE: Draft Collaboration Principles - CONFIDENTIAL - Without Prejudice [SEC=UNCLASSIFIED] [DLM=Sensitive:Legal]

Thanks s22 I'd asked to see these before they went, but they look fine for the discussion.

When will you sit down with GBRF formally?

From: s22
Sent: Thursday, 12 April 2018 10:42 AM
To: s22 @environment.gov.au
Cc: Callister, Deb <Deb.Callister@environment.gov.au>; Oxley, Stephen <Stephen.Oxley@environment.gov.au>; Knudson, Dean <Dean.Knudson@environment.gov.au>
Subject: FW: Draft Collaboration Principles - CONFIDENTIAL - Without Prejudice [SEC=UNCLASSIFIED] [DLM=Sensitive:Legal]

Hi s22

Please see attached the draft collaboration principles document we have just sent to GBRF.

Cheers

s22
Director
Reef Trust Section
Department of the Environment and Energy
GPO Box 787 CANBERRA, ACT 2601
T 02 6159 s22 M s22
s22 @environment.gov.au



Australian Government



From: s22
Sent: Thursday, 12 April 2018 10:39 AM
To: s47F @barrierreef.org
Cc: Callister, Deb <Deb.Callister@environment.gov.au>; s22 @environment.gov.au;

Oxley, Stephen <Stephen.Oxley@environment.gov.au>; Tregurtha, Margaret
<Margaret.Tregurtha@environment.gov.au>; Knudson, Dean <Dean.Knudson@environment.gov.au>; s22
s22 @environment.gov.au

Subject: Draft Collaboration Principles - CONFIDENTIAL - Without Prejudice [SEC=UNCLASSIFIED]

Good Morning Anna

Please find attached for your consideration the draft collaboration principles for the proposed partnership between GBRF and the Australian Government.

Once you have reviewed please let us know any comments or concerns etc.

Regards

s22

Director

Reef Trust Section

Department of the Environment and Energy

GPO Box 787 CANBERRA, ACT 2601

T 02 6159 s22 M s22

s22 @environment.gov.au



Australian Government



From: [Callister, Deb \(Protected\)](#)
To: [Tregurtha, Margaret \(Protected\)](#); s22 (Protected); [Nitschke, Linda \(Protected\)](#); [Vincent, Lucy \(Protected\)](#); [Campbell, Emma \(Protected\)](#)
Cc: s22
Subject: FW: Barrier Reef Foundation partnership project [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Monday, 16 April 2018 11:54:08 AM
Attachments: [Secretary Weekly Update 13 April 2018.docx](#)

Hi folks – weekly update attached. We will make sure you get added to the distribution list for future editions. If you have any questions or issues you would like to include, please let myself or s22 or s22 know.

Cheers, Deb

From: s22
Sent: Friday, 13 April 2018 12:01 PM
To: PRATT, Finn (Protected) <Finn.PRATT@protected.environment.gov.au>
Cc: Knudson, Dean (Protected) <Dean.Knudson@protected.environment.gov.au>; Oxley, Stephen (Protected) <Stephen.Oxley@protected.environment.gov.au>; Callister, Deb (Protected) <Deb.Callister@protected.environment.gov.au>; Bacon, Rachel (Protected) <Rachel.Bacon@protected.environment.gov.au>; Carlon, Adam (Protected) <Adam.Carlon@protected.environment.gov.au>; s22 (Protected) <s22@protected.environment.gov.au>
Subject: Barrier Reef Foundation partnership project [SEC=PROTECTED, DLM=Sensitive:Cabinet]

Good afternoon Finn

On Deb's behalf please find attached this week's update on the Great Barrier Reef Foundation partnership project.

Regards

s22
Director
Reef Trust Section
Department of the Environment and Energy

GPO Box 787 CANBERRA, ACT 2601

T 02 6159 s22 M s22

s22 @environment.gov.au

From: s22
To:
Cc: [Carlton, Adam \(Protected\)](#); [Callister, Deb \(Protected\)](#)
Subject: Draft reef release [SEC=PROTECTED, DLM=Sensitive]
Date: Wednesday, 18 April 2018 5:15:37 PM
Attachments: [Draft reef release DC comments.docx](#)

Hi s22 here's the draft Reef release.

Cheers

s22



THE HON JOSH FRYDENBERG MP
Minister for the Environment and Energy

MEDIA RELEASE

XX April 2018

MASSIVE BOOST FOR REEF PROTECTION

The Australian Government today announced its largest ever single investment in reef protection as part of a ground-breaking partnership with the Great Barrier Reef Foundation.

Reef Trust funding of \$443.3 million will accelerate action to deliver Reef protection efforts by addressing key threats to the reef including poor water quality and crown-of-thorns-starfish outbreaks.

This investment will also go towards inspiring Australians, philanthropists and companies to co-invest in efforts to protect the reef.

This is an investment in the future of the Great Barrier Reef and marks a great way for Australia to celebrate the International Year of the Reef.

Like reefs all over the world the Great Barrier Reef is under pressure. A big challenge demands a big investment—and this investment gives our Reef the best chance. It's part of and builds on the joint \$2 billion Australian and Queensland Government Reef 2050 Plan.

The partnership will invest in actions to address the key threats facing the Reef and to pursue opportunities to further engage the Australian community in a united effort to protect the Reef. It includes:

- \$200 million to address water quality by improving farming practices, reduced fertiliser use and uptake of new technology and land management practices.
- \$100 million to harness the best science in the implementation reef restoration and adaption and to fund innovative projects that support Reef resilience.
- \$58 million to expand efforts to control crown-of-thorns-starfish
- \$40 million to improve Reef health monitoring and reporting to track progress and inform better management.
- \$22 million to engage communities and Traditional Owners in reef protection such as removal of marine litter and sea country management..

This investment directly supports the joint Australian and Queensland Governments' Reef 2050 Plan for the future of the Great Barrier Reef. It reinforces that there is a role for everyone in protecting the Reef for future generations.

From: [Callister, Deb \(Protected\)](#)
To: [Knudson, Dean \(Protected\)](#); [PRATT, Finn \(Protected\)](#); [Oxley, Stephen \(Protected\)](#); [Reichelt, Russell \(Protected\)](#); [Tregurtha, Margaret \(Protected\)](#); [Johnson, Margaret \(Protected\)](#); [Nitschke, Linda \(Protected\)](#); [Carlon, Adam \(Protected\)](#)
Cc: s22
Subject: For review: GBRF - briefing package [SEC=PROTECTED]
Date: Thursday, 19 April 2018 5:16:21 PM
Attachments: [MS18-900202_collaboration_principles.docx](#)
[Attachment A Collaboration principles GBRF partnership 19 Apr v3.docx](#)
[Attachment B Letter to Finance Minister.docx](#)
[Attachment B Letter to PM.docx](#)
[Attachment B Letter to Treasurer.docx](#)
[Attachment C Letter to GBRF.DOCX](#)
Importance: High

Dear all

Attached is a draft brief for the Minister on the GBRF Partnership. There are still some minor edits that we will finalise in parallel to your review.

We will be providing this as part of the package that is going to the Minister tomorrow lunchtime. To meet this deadline, grateful your comment **by 10:00 am tomorrow (Friday)**.

Thanks to all who helped us pull this together so quickly – another great team effort.

Cheers, Deb

s47C

s47C

From: s22
To:
Cc: [Callister, Deb \(Protected\)](#); [Carlton, Adam \(Protected\)](#); [Bacon, Rachel \(Protected\)](#); s22
Subject: Reef brochure text draft.docx 20 April (002) [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Friday, 20 April 2018 5:39:50 PM
Attachments: [Reef brochure text draft.docx 20 April \(002\).docx](#)

Hi s22

Here's draft content for a Reef glossy. It will need fairly substantial cuts to fit a four page A4 brochure – we'll have another bash when we start laying it out on Monday.
Over to you for initial feedback.

s22 has sent s22 a link to the draft video in a drop box. It's included in a usb in the Minister's package delivered to the office earlier today.

We sent a first draft of the media release yesterday, we can review on Monday.

Have a good weekend, talk to you on Monday.

s22

Protecting the Great Barrier Reef



The World-Heritage-listed Great Barrier Reef is the planet's greatest living wonder. A vibrant, resilient ecosystem, it supports 64,000 jobs and contributes an estimated \$6.4 billion to our economy.

While it is facing increasing threats, the Great Barrier Reef is one of the best-managed coral reef ecosystems in the world and Australia is committed to improving its health and resilience.

\$500 million boost for Reef Protection

Like reefs all over the world the Great Barrier Reef is under pressure. A big challenge demands a big response and, during the International Year of the Reef 2018, the Australian Government is making another investment of nearly half a billion dollars in its protection.

It's the Australian Government's **largest ever single investment in reef protection** and will build on the intensive work already underway under the Reef 2050 Plan.

The joint **\$2 billion Australian and Queensland Governments' Reef 2050 Plan** released in 2015 provides an overarching framework for protecting and managing the Reef until 2050. Based on the best available science and draws 40 years of experience in cooperative management and analysis. the Plan is a partnership involving governments, scientists, Traditional Owners, community and industry.

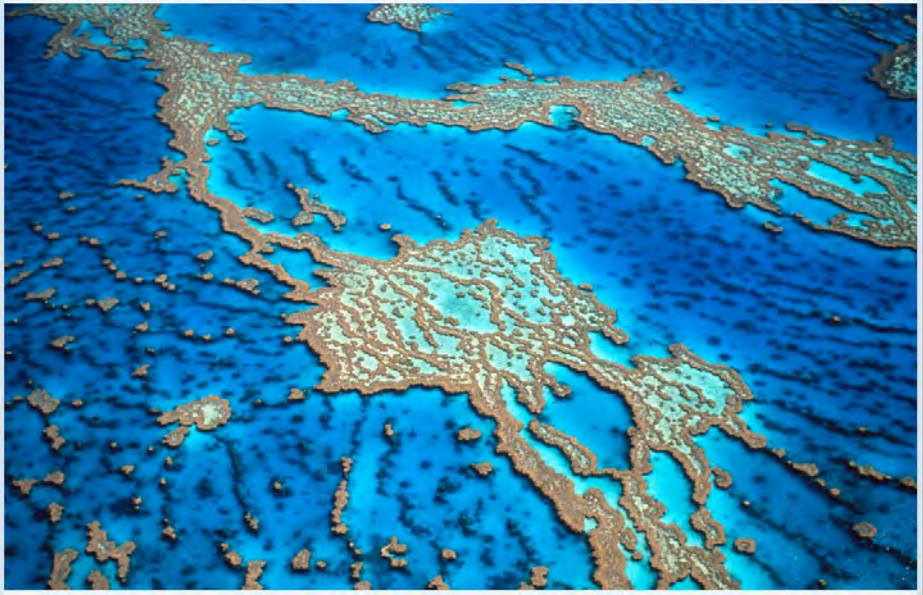


Great Barrier Reef Foundation Partnership for the Reef (box)

At the centre of this new investment is a \$443.3 million **partnership with the Great Barrier Reef Foundation**, the lead charity for the Great Barrier Reef. The partnership will invest in actions to step up Reef protection and boost engagement of Australian and international businesses, science, communities and individuals in a united effort to keep the Reef healthy. It includes:

- **\$200 million to address water quality by improving farming practices including fertiliser use and uptake of new technology and land management practices.**
- **\$100 million to harness the best science in the implementation reef restoration and adaptation and to fund innovative projects that support Reef resilience.**
- **\$58 million to expand efforts to control crown-of-thorns starfish**
- **\$40 million to improve Reef health monitoring and reporting to track progress and inform better management.**
- **\$22 million to engage communities and Traditional Owners in reef protection such as removal of marine litter and sea country management.**

Another \$42 million will boost on-water management of the Great Barrier Reef World Heritage Area.



Reef facts (box/infographic)

- one of the richest and most diverse natural ecosystems on Earth
- inscribed on the World Heritage List in 1981 for its unique natural attributes
- covers an area of 348 000 square kms
- consists of 1050 islands

It supports:

- 3000 coral reefs
- 600 species of coral
- 1625 species of fish
- Six of the world's seven species of marine turtle
- 30 species of whales and dolphins
- 215 species of birds

Tacking the threats

Science shows the Reef is under threat from a range of sources including climate change, causing coral bleaching and more frequent and severe cyclones. Now more than ever it is important to reduce such pressures on the Reef as poor water quality and outbreaks of coral eating crown-of-thorns starfish.

Improving water quality

When water carries significant amounts of sediment, nutrients and pesticides from land catchments into the Reef – mostly from run off agricultural activities - it damages the Reef and affects its ability to withstand disturbances and recover from climate change events.

Much has already been achieved by farmers, landholders and the community, with the Australian and Queensland Governments investing \$763 million from 2013-2022 in improving the quality of water entering the Reef.

Farmers in the Reef catchment are achieving results, with more than one million hectares of grazing land, 67,000 hectares of sugarcane land and 8,630 hectares of banana production in Reef catchments accredited to Best Management Practice Standards.

Great strides are also being made partnering for change, including through initiatives like **Project Catalyst**. This saw 70 sugarcane growers partner with natural resource management groups, the Australian Government, WWF and the Coca-Cola Foundation to promote practices that improve water quality runoff from farms.



Great work is also being done to **remediate gullies and streambanks and stop erosion of sediment** by a partnership involving the Australian and Queensland governments, Greening Australia, industry, research institutions and regional natural resource management groups. **For example, Cape York Natural Resource Management is partnering with Indigenous land managers to manage significant erosion on grazing land in the Normanby catchment with fencing, revegetation and landscape engineering of gullies as well as training in erosion control.**

The Great Barrier Reef Foundation will use \$200 million of the new investment to accelerate efforts like these to improve the land management practices of everyone living and working in the catchments adjacent to the Reef.

Tackling crown-of-thorns starfish

Outbreaks of the coral-eating crown-of-thorns starfish pose one of the most significant threats to the Great Barrier Reef. Australian Institute of Marine Science (AIMS) research showed that coral cover on surveyed reefs between 1985 and 2012 declined by about 50 per cent, with crown-of-

thorns starfish responsible for almost half of this decline. Without the starfish, scientists estimate that there would actually been a net increase in average coral cover. The new \$58 million investment to expand and improve crown-of-thorns starfish control complements work announced earlier in 2018 which will allow the Great Barrier Reef Marine Park Authority to increase the number of vessels targeting starfish from three to eight.

Researchers from the ARC Centre of Excellence for Coral Reef Studies and James Cook University have developed a single-injection method which has proved highly effective in culling crown-of-thorns starfish compared to the previous multi-injection method. It's labour intensive work, but it delivers results. AIMS scientists are investigating how giant triton shellfish may act as a natural control agent for crown-of-thorns starfish outbreaks, while the Great Barrier Reef Foundation in partnership with the Queensland University of Technology and Google are using advanced technologies to develop a vision-enabled underwater RangerBot that will be able to see and safely inject the starfish autonomously while also taking vital coral health and water measurements.



Putting science to work

Science and research is at the centre of all our efforts to improve the Reef's resilience and improve water quality. This includes 59 research projects by the National Environmental Science Program's Tropical Water Hub since 2014, and 43 projects under the Queensland Government's Science in the Paddock Program.

The world's best minds come together regularly in Australia to find ways to help international coral reefs. New investment of \$100 million will boost innovation in reef restoration and adaptation.

Scientists from Southern Cross University have pioneered a technique to accelerate the formation of new coral colonies on the Great Barrier Reef using baby corals conceived and successfully settled directly on the Reef. This pioneering pilot project was initiated in partnership with the Great Barrier Reef Foundation and is continuing with funding from the Australian Government.



Inspiring business support

A focus of the Reef 2050 Plan and the Australian Government’s Reef Trust is to create opportunities for partnerships and private investment to work effectively alongside public investment. For example the Trust’s work with sugar mill owner MSF Sugar Ltd to work on land management practices has seen the Australian Government’s investment of \$4.5 million almost trebled with a \$12.8 million contribution by MSF Sugar.

The Great Barrier Reef Foundation has significant experience leading the collaboration of business, science, government, philanthropy and communities – groups who may not otherwise come together – for the benefit of the Reef. The new \$14 million Reef Islands Initiative brings together global property company Lendlease, the Australian and Queensland governments, and a private philanthropist to establish a network of critical climate change refuges on five Great Barrier Reef islands. This will protect and restore the Reef’s most precious land and sea scapes that are essential habitats for so many species and equip them to survive and thrive into the future.

About The Great Barrier Reef Foundation (box)

The Great Barrier Reef Foundation is the lead charity for the Great Barrier Reef, funding solutions through science, technology, engineering and on-ground action to ensure its long-term conservation. Its focus is to ensure there is a Great Barrier Reef for future generations.

It has a track record of delivering high impact, solution-driven projects, leading the collaboration of business, science, government and philanthropy to create enduring strategic partnerships for the benefit of the Reef. From restoring the world’s largest green turtle nesting ground, unlocking the complete genetic code for corals and developing the world-first eReefs monitoring and forecasting system to piloting innovations like an ultra-thin sun shield for the Reef and restoring coral reefs with baby coral larvae (like IVF for coral) – every project funded by the Foundation helps fill vital knowledge and management gaps.

Engaging communities and Traditional Owners

Reef communities and Traditional Owners are crucial to the success of on-ground action, and \$22 million in new funding will boost their engagement in reef protection, including increasing compliance and enforcement action against poaching and greater involvement in sea country management.

Another example is the work underway through the Raine Island Recovery Project to restore the world's largest nesting ground for endangered green turtles. Two Traditional Owner groups – the Wuthathi Nation from Eastern Cape York and the Kemer Kemer Meriam Nation (Ugar, Mer, Erub) from the Torres Strait – are collaborating to stem the decline of the Reef's northern green turtle population, working with Australia's Great Barrier Reef Marine Park Authority, the Queensland Government, BHP and the Great Barrier Reef Foundation.

Each year, citizen scientists in Queensland communities are involved in Reef Blitz. From beach and creek clean ups on land, to coral, reef and seagrass cruises on the water, the event is an opportunity for everyone to get hands on and give the Reef a helping hand.



Tracking our progress

How can we tell if we're making progress? Formal monitoring and reporting against the priorities in the Reef 2050 Plan is a top priority for both the Australian and Queensland governments and includes annual report cards. The Great Barrier Reef Marine Park Authority assesses its health with a five-yearly Outlook Report.

It's something all visitors to the Reef can help with through monitoring and assessment programs like the Great Barrier Reef Marine Park Authority's Eye on The Reef. With a new \$40 million investment, the Great Barrier Reef Foundation will be able to engage new partners and build on the great work already happening in collecting valuable information about reef health, marine animals and incidents. It will bring to life the Integrated Monitoring and Reporting Program, including eReefs, to result in better management and public awareness.

The Great Barrier Reef Marine Park Authority is at the frontline of Reef management and the new investment includes \$42.7 million over six years and \$10.2 million each year beyond this for more boats and rangers to work on the water and ensure compliance with park regulations.

How can you help?

We can help keep this living wonder healthy for Australia and the world. To see what you can do or to find out more, visit [xxxxx](#) (websites)

Branding: GBRF logo, Reef Trust

From: [Callister, Deb \(Protected\)](#)
To: [PRATT, Finn \(Protected\)](#); [Knudson, Dean \(Protected\)](#); [Cahill, Matt \(Protected\)](#); [Bacon, Rachel \(Protected\)](#); [Reichelt, Russell \(Protected\)](#); [Tregurtha, Margaret \(Protected\)](#); s22 [Johnson, Margaret \(Protected\)](#); [Nitschke, Linda \(Protected\)](#); [Carlon, Adam \(Protected\)](#); s22
Cc: s22 [Oxley, Stephen \(Protected\)](#); [Williams, David \(Protected\)](#)
Subject: Reef Partnership weekly update : No.2 [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Friday, 20 April 2018 4:34:10 PM
Attachments: [Secretary Weekly Update 20 April 2018.docx](#)

Hi everyone

Attached and below is the weekly update on the Reef Partnership work. Can I stress pls that information on the announcement should be tightly held.

Thanks to all for their efforts this week.

Cheers, Deb

From: s22
To: [Carlton, Adam \(Protected\)](#); [Tregurtha, Margaret \(Protected\)](#); [Nitschke, Linda \(Protected\)](#); [Bacon, Rachel \(Protected\)](#); [Press, Victoria \(Protected\)](#); [Oxley, Stephen \(Protected\)](#); [Williams, David \(Protected\)](#); s22
s22 [PRATT, Finn \(Protected\)](#); [Knudson, Dean \(Protected\)](#); [Cahill, Matt \(Protected\)](#); s22
s22
Cc: [Callister, Deb \(Protected\)](#); s22
Subject: Reef Trust-GBRF partnership [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Friday, 20 April 2018 2:17:14 PM
Attachments: [MS18-900202 collaboration principles.docx](#)
[Attachment A Collaboration principles GBRF partnership 19 Apr v3.docx](#)
[Attachment B Letter to Finance Minister.docx](#)
[Attachment B Letter to PM.docx](#)
[Attachment B Letter to Treasurer.docx](#)
[Attachment C Letter to GBRF.DOCX](#)

Good afternoon

Deb has asked me to send around a briefing package which is going to Minister Frydenberg this afternoon.

Regards

s22

s22 | Assistant Director | Reef Trust Section
Department of the Environment
GPO Box 787 Canberra ACT 2601 | Ph (02) 6275 s22 |
s22 | [@protected.environment.gov.au](mailto:s22@protected.environment.gov.au)

From: s22
To: [Callister, Deb \(Protected\)](#); s22
Cc: [Carlton, Adam \(Protected\)](#); [Bacon, Rachel \(Protected\)](#); s22
Subject: RE: Reef brochure text draft.docx 20 April (002) [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Monday, 23 April 2018 2:24:51 PM

Thanks Deb, we haven't embarked on layout yet – headings are only indicative at this stage.

We do need to cut quite a bit of text – a new version will be circulated shortly.

From: Callister, Deb (Protected)
Sent: Monday, 23 April 2018 2:08 PM
To: s22
s22
Cc: Carlton, Adam (Protected) <Adam.Carlton@protected.environment.gov.au>; Bacon, Rachel (Protected) <Rachel.Bacon@protected.environment.gov.au>; s22

s22

Subject: RE: Reef brochure text draft.docx 20 April (002) [SEC=PROTECTED, DLM=Sensitive:Cabinet]

Hi s22

One thing we will need to fix is that some of the headings look like sub-headings, but they should be sections in their own right – eg 'Inspiring business support' and 'Engaging with Communities and Traditional Owners'

But that is easily remedied.

Cheers, Deb

s22

From: s22
To:
Cc: [Callister, Deb \(Protected\)](#)
Subject: RE: GBR brochure [SEC=UNCLASSIFIED]
Date: Tuesday, 24 April 2018 6:24:51 PM

Hi s22

Deb and I have made some comments/suggestions on a hard copy version of the brochure. I will bring this down to you first thing Thursday morning.

Deb suggested a new 'Reef 2050 Plan' box be inserted (suggest under the GBRF box on page six).

Below is some text to consider:

The Reef 2050 Plan is the centrepiece of Australia's efforts to build the resilience of the Great Barrier Reef. Delivered jointly with the Queensland Government, it is the 35-year framework that guides management of the Reef through its science-based adaptive management approach that enables strategies and actions to be adjusted based on the most up to date information. The Plan is implemented in partnership with Traditional Owners, industry, scientists and the wider community. It is underpinned by established governance arrangements, including advisory bodies that provide the Australian and Queensland governments with advice on scientific and sectoral matters relating to the Great Barrier Reef. For more about the Reef 2050 Plan, visit: <http://www.environment.gov.au/marine/gbr/long-term-sustainability-plan>

From: s22
Sent: Tuesday, 24 April 2018 5:22 PM
To: s22
s22
s22 Knudson, Dean (Protected)
<Dean.Knudson@protected.environment.gov.au>; Callister, Deb (Protected)
<Deb.Callister@protected.environment.gov.au>
Cc: s22
s22
s22 Carlon, Adam (Protected)
<Adam.Carlon@protected.environment.gov.au>; Johnson, Margaret (Protected)
<Margaret.Johnson@protected.environment.gov.au>; Reichelt, Russell (Protected)
<Russell.Reichelt@protected.environment.gov.au>; s22
s22 s22
s22 Williams, David (Protected)
<David.Williams@protected.environment.gov.au>
Subject: GBR brochure [SEC=UNCLASSIFIED]

Dear all

Here's the laid out brochure on 8 pages for your review.

We have changed the intro slightly to reflect recent catch up with s22 This copy is low res so pics may be a bit blurry.

As discussed with s22 we will incorporate comments from the MO on Thursday, and work with GBRMPA to source overlay footage for a media pack, and organise the website updates.

Thanks

s22

From: s22
To: [Callister, Deb \(Protected\)](#)
Cc: s22
s22 [Oxley, Stephen \(Protected\)](#); s22
s22 [Williams, David \(Protected\)](#); s22
s22
Subject: MS18-900202 - GREAT BARRIER REEF FOUNDATION TIED GRANT - PRINCIPLES FOR COLLABORATION [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Tuesday, 24 April 2018 4:28:42 PM
Attachments: [MS18-900202 - Finance Minister.pdf](#)
[MS18-900202 - GBRE Chairman.pdf](#)
[MS18-900202 - Prime Minister.pdf](#)
[MS18-900202 - Treasurer.pdf](#)

Afternoon Deb,

The Minister has considered the above brief:

Recommendation 1: Agreed
Recommendation 2: Signed
Recommendation 3: Signed

No annotations.

The hardcopy brief will be returned to the department in the next courier run for processing.

Please note the signed letters in **Attachment B** have been provided in Soft Copy to the relevant Cabinet Ministers. In addition all signed letters attached to your submission will be processed and posted by Parliamentary Services once returned to the Department tomorrow morning. If for any reason, you do not want the letters sent out, please ensure you contact Parliamentary Services **immediately** to make alternative arrangements.

Kind regards

s22

**Departmental Liaison Officer | Office of the Hon Josh Frydenberg MP
Minister for the Environment and Energy**

a: Parliament House, Canberra, ACT 2600

t: (02) 6277 s22 | **m:** s22 | **e:** s22 [@environment.gov.au](#)



**THE HON JOSH FRYDENBERG MP
MINISTER FOR THE ENVIRONMENT AND ENERGY**

Commercial-in-Confidence

Dr John M Schubert AO
Chairman, Great Barrier Reef Foundation
PO BOX 2725
FORTITUDE VALLEY BC, QLD, 4006

MS18-900202

22 APR 2018

Dear Dr Schubert

The Great Barrier Reef Foundation is a trusted partner of the Australian Government with a proven track record of successfully delivering projects that protect and preserve the Great Barrier Reef. I welcome the opportunity to establish a new partnership between the Reef Trust and the Foundation.

Attached to this letter are preliminary collaboration principles which we believe can form the basis for developing that proposed new partnership.

I look forward to the Foundation confirming its intent to progress negotiations with a view to the parties agreeing a new grant agreement that establishes a productive partnership for the delivery of positive outcomes for our Great Barrier Reef. As you would be aware, the formal offer of any Australian Government funds for this proposed new partnership is dependent on the parties successfully negotiating and executing that new grant agreement.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Josh Frydenberg', with a long horizontal line extending to the right.

JOSH FRYDENBERG

Enc Reef Trust – Great Barrier Reef Foundation Partnership – Collaboration Principles

Reef Trust - Great Barrier Reef Foundation Partnership – Collaboration Principles

1. Intent

- 1.1. For the Australian Government, through the Reef Trust, and the Great Barrier Reef Foundation, to enter into a partnership to implement Great Barrier Reef protection activities aligned with the Reef 2050 Plan as amended from time to time.
- 1.2. The partnership would include an initial grant of \$443.3 million from the Reef Trust paid in full this financial year (outside the General Government Sector) for delivery of outcomes over the following six years inclusive of 2023-24.
- 1.3. Expenditure under the partnership will build on existing government investment in Great Barrier Reef protection and take into account existing government programs.
- 1.4. Components of the grant are (with the understanding that amounts are indicative and could transfer between components, subject to agreement):
 - a) Addressing water quality improvement targets (\$200 million)
 - b) Expanding efforts to control Crown-of-thorns Starfish (\$58 million)
 - c) Conduct and implementation of science for Reef restoration and adaptation (\$100 million)
 - d) Improving Reef health monitoring and reporting (\$40 million)
 - e) Engaging Traditional Owners and the broader community (\$22 million)
- 1.5. Further payments from the Reef Trust may be made over the life of the partnership.
- 1.6. Administration funding is proposed to be approximately 10 per cent of the value of the grant. This will include a direct payment of \$22.5 million, supplemented by the interest earned on the funding. It is expected that administration costs will vary across the life of the grant in line with the ramp up of the partnership's implementation.

2. Principles

Intended outcomes/definition of success

- 2.1. Similar to existing Reef Trust arrangements, outcomes will be informed by the Reef 2050 Plan and Investment Framework, Reef Water Quality Improvement Plan, Scientific Consensus Statement on water quality, the Integrated Monitoring and Reporting Strategy and the Reef Trust objectives, outcomes and investment principles as amended from time to time.
- 2.2. Clear outcome-based performance measures will be negotiated and agreed in the first six months of the partnership and will draw on insights from the ANAO Report 'Reef Trust – Design and Implementation' <https://www.anao.gov.au/work/performance-audit/reef-trust-design-and-implementation>.

Governance and decision making

- 2.3. The arrangement will be governed by a funding agreement between the Foundation and the Department of the Environment and Energy which will be consistent with PGPA Act requirements and the Commonwealth Grant Rules and Guidelines (CGRGs). This includes ensuring value for money and the highest ethical standards.
- 2.4. The agreement will require the Foundation to implement a robust governance framework, including appropriate financial management, fraud control, risk management, quality control and

COMMERCIAL IN CONFIDENCE

WH&S measures. This will need to be developed using appropriate expert advice and resource planning to ensure scale-up of financial and administrative arrangements are appropriate.

- 2.5. The Foundation will develop an Investment Strategy and Annual Activity Plans, including priority activities and outcomes (against Reef 2050 Plan and related catchment targets), informed by consultation with advisory bodies and relevant Government agencies.
- 2.6. The Foundation will consult with the Great Barrier Reef Ministerial Forum on the Investment Strategy and Annual Activity Plans and provide updates on progress.
- 2.7. Consideration will need to be given to the Department of the Environment and Energy's role in developing and supporting governance arrangements of the Foundation to take account of the impact of the proposed grant on the Foundation's existing arrangements. For instance, a potential position as an observer on the Foundation's board and representation on the Partnership Program Management Committee.
- 2.8. It is intended that GBRMPA will maintain representation on the Foundation's Board and potentially have representation on the Partnership Program Management Committee.

Stakeholder engagement

- 2.9. Implementation of the grant will require close collaboration in the design and delivery of Reef investment activities with relevant Government agencies, key advisory bodies (e.g. Independent Expert Panel and Reef Advisory Committee), delivery partners and technical experts.
- 2.10. Consideration will need to be given to the interaction and roles of key advisory bodies in providing strategic advice and input into investment proposals. Arrangements will need to be practical and effective in delivering the best available scientific and expert advice. Advice will not be required to be sought from advisory bodies on individual project investments, unless the Foundation wishes to do so on a case by case basis.

Risk management

- 2.11. The rapid increase in operational scale for the Foundation poses significant capacity, governance and capability challenges. The Department and GBRMPA have capacity to assist the Foundation during the start-up phase, for example the potential secondment of staff to the Foundation.
- 2.12. The start-up phase could potentially delay delivery of on-ground projects, leading to loss of local capacity and momentum. The Department has capacity to assist the Foundation to implement transition arrangements while organisational capacity is being increased.
- 2.13. Activities funded through the Foundation will include on-ground or 'in-water' works (e.g. diving) with inherent safety risks. The Foundation will be required to ensure it has appropriate arrangements to manage any WHS risks that arise from the funding activities.

Reporting

- 2.14. Reporting of outcomes through existing processes (e.g. MERIT, Paddock to Reef and RIMREP).
- 2.15. Annual audited financial reporting and biannual progress reports, as per standard grant agreements.
- 2.16. Data sets generated through project investments will be made publicly available, as per standard grant agreements.

Public Communications

- 2.17. A commitment to work collaboratively on strategic communications opportunities and individual project announcements, acknowledge the Australian Government's financial commitment and

also GBRMPA's partnership contribution where the focus of activity is in the Great Barrier Reef Marine Park, and to using Reef Trust branding in all partnership materials.

Leveraging co-funding

- 2.18. The Foundation will be asked to develop a plan for generating private and philanthropic investment including setting of targets for co-funding.

April
WEEK 17

February 2018							March 2018							April 2018								
				5	12	19	26	M				5	12	19	26	M	30	2	9	16	23	
				6	13	20	27	T				6	13	20	27	T		3	10	17	24	
				7	14	21	28	W				7	14	21	28	W		4	11	18	25	
T	1	8	15	22	T	1	8	15	22	29	T	1	8	15	22	29	T		5	12	19	26
F	2	9	16	23	F	2	9	16	23	30	F	2	9	16	23	30	F		6	13	20	27
S	3	10	17	24	S	3	10	17	24	31	S	3	10	17	24	31	S		7	14	21	28
S	4	11	18	25	S	4	11	18	25	S	4	11	18	25	S	1	8	15	22	29		

24 Tuesday 14/251

7.00 am

s22

lan Chubb chat & launch stuff.

8.00 - Guidelines.

s22

to act.

s22

10.00

s22

11.00

s22

1.00 : Prefr Cairns → as a venue but will confirm.

2.00 Finzel : we'll follow up.

3.00 ~~DATA~~ Paul Hardisty

m:

s22

4.00

5.00 David Wilson: heads up re Sect.

6.00

7.00

8.00 pm

s22

From: s22

Sent: Tuesday, 24 April 2018 11:30 AM

To: s22

s22

Cc: s22

s22

s22

Carlton, Adam (Protected)

<Adam.Carlon@protected.environment.gov.au>; Callister, Deb (Protected)

<Deb.Callister@protected.environment.gov.au>

Subject: RE: Reef event [SEC=PROTECTED, DLM=Sensitive]

Hi all,

Please see attached the up-to-date versions of the following documents for the announcement:

- Event option
- Talking Points
- Brochure
- 1-pager examples for funding component

Kind regards

s22

s22

Department of the Environment and Energy

Reef 2050 Section / Reef Branch

GPO Box 787 Canberra ACT 2601

T: +61 2 6274 s22 E: s22 @protected.environment.gov.au

Please consider the environment before printing this email.

From: s22

Sent: Tuesday, 24 April 2018 10:42 AM

To: s22

s22

Cc:s22

s22

s22

Carlton, Adam (Protected)

<Adam.Carlon@protected.environment.gov.au>

Subject: Reef event [SEC=PROTECTED, DLM=Sensitive]

Importance: High

Hi s22 and s22

A quick update on comms planning for the Saturday Reef event. If you have time for a quick teleconference to discuss it'd be great. I think s22 and Dean have a quick catch up at 4pm so we can confirm arrangements then.

s22 is putting together a full package for the event which will include the following comms products.

1. **Video.** Will be branded Reef Trust, Reef Foundation and GBRMPA. Content is cleared at this end, grateful for feedback from minister when possible.
2. **Brochure.** We recommend 8 pages to do the announcement justice with images and examples of the sort of work that will benefit from the announcement. When we have clearance of the text we will lay out – hoping to do that this afternoon if possible, so that we can have a final proof read Thursday before going to print. We're getting quotes for a print run of up to 1,000, with hard copies available at the event and for stakeholders, Foundation, GBRMPA, backbenchers and min corro thereafter.
3. **Event location.** As discussed, GBRMPA's Reef HQ would be most efficient and appropriate, with vision of live coral in the aquarium, good security and accessibility, plus support from GBRMPA staff. However if Cairns is the preferred option we can investigate alternatives to the Esplanade – we could possibly get some space at the Reef Terminal, which is where the tourist boats set off from. Need to check.
4. **Event timing.** Having flagged between 10am and 12pm, we're thinking **11am** might be good if there is no field trip involved.
5. **Event attendees.** We will need to invite key partners – from GBRF, GBRMPA, the Independent Expert Panel and the RAP, and AIMS. We can do that from the Department when details are known, unless the Minister would prefer to issue the invitation himself. It would be good for optics to have other stakeholders involved who are likely to benefit from the partnership – Traditional Owners, farming reps, tourism reps etc. But given the short notice and the need for confidentiality this is probably not advisable. When we have confirmed the venue we can approach the **Reef Guardian school kids** to participate. Might not be possible with ANZAC Day, but still a good idea. We will leave any other MP invitations to you.
6. We'll arrange for the **web team** to load all the comms material on Saturday morning. We can follow up with social media on the key themes of the announcement next week.
7. The **draft media release** is with s22 who was going to revise the lead to say 'almost a billion dollars', in line with the brochure text. Joint with Minister Price?

Anything else that we haven't covered?

We're available whenever you are, if you want to follow up.

Cheers

s22

PROTECTED

Sensitive: Cabinet

GREAT BARRIER REEF ANNOUNCEMENT

EVENT OPTIONS

Time: 10am-12pm, Saturday 28 April 2018

Place: On site on Reef or mainland, Cairns or Townsville. Options below.

Participants: Prime Minister the Hon Malcolm Turnbull MP

Minister for the Environment and Energy, the Hon Josh Frydenberg MP

Assistant Minister for the Environment, the Hon Melissa Price MP

Chair of Great Barrier Reef Foundation, Dr John Schubert AO

Managing Director of Great Barrier Reef Foundation, Anna Marsden

Chair and CEO of the Great Barrier Reef Marine Park Authority, Dr Russell Reichelt

Member for Leichhardt the Hon Warren Entsch MP

Secretary of the Department of the Environment and Energy, Finn Pratt AO

Chairman Reef 2050 Advisory Committee, The Hon Penny Wensley AC

Chairman Reef 2050 Independent Expert Panel Prof Ian Chubb

Staff from the PMO, MO, department and Foundation

Reef Guardian students from participating schools (at mainland conference).

If broader stakeholder engagement is possible:

Traditional Owners/Indigenous community representatives

Business partners

AIMS representative, scientists

Tourism industry

Farming/Agriculture representatives

Location Option One: Cairns Esplanade. Depending on tide times and weather, a media conference and event on the Esplanade would be accessible and provide good ocean environment.

Pros: Informal community feel would reinforce the message that we all have role in Reef protection. Accessible venue.

Cons: Weather-dependent, greater audio visual support and security needs.

Location Option two: Townsville Reef HQ, (GBRMPA)

Formal announcement and media conference at Reef HQ.

Sensitive: Cabinet

PROTECTED

PROTECTED

Sensitive: Cabinet

Pros: good support from GBRMPA. Not weather dependent, more accessible and less notice needed for invitees. Event against aquarium backdrop provides appropriate marine vision. Familiar venue for Reef Guardian students. AIMS is also Townsville based.

Cons: Indoor location less visually appealing.

Issues

Participation by Reef Guardian students at an onshore event is recommended to reinforce the message that they're directly contributing to the future of the Reef. A Saturday event would require a longer lead time to allow for parental permission etc.

A reef visit is not recommended, given time constraints and uncertain April weather conditions. Moore Reef is a 90min boat trip from Cairns. While Fitzroy Island and Green Island are closer, coral is not good and vision would be limited.

If the PM is attending, the PMO will advise on media attendance and security arrangements.

Sensitive: Cabinet

PROTECTED

Revised 23 April

Protecting the Great Barrier Reef



The World Heritage-listed Great Barrier Reef is the planet's greatest living wonder. A vibrant, resilient ecosystem, it supports 64,000 jobs and contributes an estimated \$6.4 billion to our economy.

\$500 million boost for Reef protection

Like reefs all over the world the Great Barrier Reef is under pressure. A big challenge demands a big response and, during the International Year of the Reef 2018, the Australian Government is investing nearly half a billion dollars in its health and resilience. It's the Australian Government's **largest ever single investment in reef protection** and will build on the intensive work already underway under the joint \$2 billion Australian and Queensland Governments' Reef 2050 Plan - a partnership involving governments, scientists, Traditional Owners, community and industry. It draws on 40 years of analysis and strong foundational management by the Great Barrier Reef Marine Park Authority and is based on the best available science.

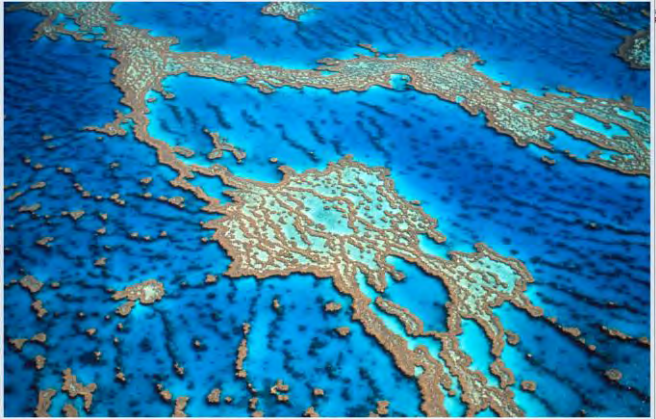


Great Barrier Reef Foundation Partnership for the Reef (box)

At the centre of this new investment is a \$443.3 million **partnership with the Great Barrier Reef Foundation**, the lead charity for the Great Barrier Reef. The partnership will boost engagement of Australian and international businesses, science, communities and individuals in a united effort to keep the Reef healthy. It includes:

- **\$200 million to address water quality by improving farming practices including fertiliser use and uptake of new technology and land management practices.**
- **\$100 million to harness the best science in the implementation reef restoration and adaptation and to fund innovative projects that support Reef resilience.**
- **\$58 million to expand efforts to control crown-of-thorns starfish**
- **\$40 million to improve Reef health monitoring and reporting to track progress and inform better management.**
- **\$22 million to engage communities and Traditional Owners in reef protection such as removal of marine litter and sea country management.**

As well, more than **\$42 million will boost on-water management of the Great Barrier Reef World Heritage Area** by the Great Barrier Reef Marine Park Authority, with the partnership strengthening their already close relationship with the Foundation.



Reef facts (box/infographic)

- one of the richest and most diverse natural ecosystems on Earth
- inscribed on the World Heritage List in 1981 for its unique natural attributes
- covers an area of 348 000 square kms
- consists of 1050 islands

It supports:

- 3000 coral reefs
- 600 species of coral
- 1625 species of fish
- Six of the world's seven species of marine turtle
- 30 species of whales and dolphins
- 215 species of birds

Building resilience

The Reef is at risk from a range of sources including climate change, causing coral bleaching and more frequent and severe cyclones. Now more than ever it is important to reduce pressures on the Reef such as poor water quality and outbreaks of coral eating crown-of-thorns starfish.

Improving water quality

When water carries increased loads of sediment, nutrients and pesticides from land catchments into the Reef—mostly from run off agricultural activities—it damages the Reef and affects its ability to withstand disturbances and recover from climate change events. The Australian and Queensland Governments invested \$763 million from 2013-2022 in improving the quality of water entering the Reef.

Farmers are rising to the challenge, with more than one million hectares of grazing land, 67,000 hectares of sugarcane land and 8,630 hectares of banana production in Reef catchments now accredited to Best Management Practice Standards. The Great Barrier Reef Foundation will use **\$200 million of the new investment** to accelerate efforts to improve land management practices in Reef catchments.



PICTURE CAPTION: Project Catalyst saw 70 sugarcane growers partner with natural resource management groups, the Australian Government, WWF and the Coca-Cola Foundation to address runoff from farms.

Work is also being done to **remediate gullies and streambanks and stop erosion of sediment** in Reef catchments. For example, Cape York Natural Resource Management is partnering with Indigenous land managers to manage significant erosion on grazing land in the Normanby catchment with fencing, revegetation and landscape engineering of gullies as well as training in erosion control.

Tackling crown-of-thorns starfish

Crown-of-thorns starfish are a coral-eating predator that in plague proportions can cause huge coral loss, driving coral decline on a scale comparable to cyclones and severe bleaching events. However unlike cyclones and bleaching events, crown-of-thorns starfish outbreaks can be predicted, and because of technological developments, controlled. Populations can be reduced by active culling and in doing so large areas of living coral can be kept alive. More than 450,000 starfish have been culled so far to maintain high levels of coral covers on 57 high value reefs in the Cairns region.



Pic caption: Reducing the potential for future crown-of-thorns starfish outbreaks and reducing the impacts of current outbreaks through targeted starfish control is one of the most scalable and feasible actions for reducing coral mortality and preventing further declines in system resilience.

The new \$58 million investment to expand control of crown-of-thorns starfish complements work announced earlier in 2018 which will allow the Great Barrier Reef Marine Park Authority to significantly increase the number of vessels targeting starfish. Together, these measures will significantly increase the protection of coral critical to reef resilience and recovery.

The Great Barrier Reef Foundation, with the Queensland University of Technology and Google, are developing vision-enabled underwater ‘RangerBots’ that to see and safely inject the starfish autonomously while taking vital coral health and water measurements.

Putting science to work

Science and research is at the centre of all our efforts to improve the Reef’s resilience and improve water quality. This includes 59 research projects by the National Environmental Science Program’s Tropical Water Hub since 2014, and 43 projects under the Queensland Government’s Science in the Paddock Program.

The world’s best minds come together regularly in Australia to find ways to help international coral reefs. New investment of \$100 million will boost innovation in reef restoration and adaption. This builds off a \$6 million investment announced in January 2018 for the Australian Institute of Marine Science and the CSIRO to scope and design a program of research and development in coral reef restoration.

Scientists from Southern Cross University have pioneered a technique to accelerate the formation of new coral colonies on the Great Barrier Reef using baby corals conceived and successfully settled directly on the Reef. This pioneering pilot project was initiated in partnership with the Great Barrier Reef Foundation and is continuing with funding from the Australian Government.

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Science and research is at the centre of all our efforts to improve the Reef’s resilience and improve water quality. This includes 59 research projects by the National Environmental Science Program’s Tropical Water Hub since 2014, and 43 projects under the Queensland Government’s Science in the Paddock Program.

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Scientists from Southern Cross University have pioneered a technique to accelerate the formation of new coral colonies using baby corals. This ground breaking project was initiated with the Great Barrier Reef Foundation and is continuing with funding from the Australian Government.



Inspiring business support

The Reef 2050 Plan and the Australian Government’s Reef Trust create opportunities for partnerships and private investment to work alongside public investment. For example the Trust’s

work with MSF Sugar Ltd on land management practices has seen an initial investment of \$4.5 million almost trebled with a \$12.8 million contribution from the sugar mill owner.

The Great Barrier Reef Foundation has significant experience leading the collaboration of business, science, government, philanthropy and communities – groups who may not otherwise come together – for the benefit of the Reef. The new \$14 million Reef Islands Initiative brings together global property company Lendlease, the Australian and Queensland governments, and a private philanthropist to establish a network of critical climate change refuges on five Great Barrier Reef islands.

About The Great Barrier Reef Foundation (box)

The Great Barrier Reef Foundation is the lead charity for the Great Barrier Reef, funding solutions through science, technology, engineering and action to ensure its long-term conservation. It leads the collaboration of business, science, government and philanthropy to create enduring strategic partnerships, having generated around \$80 million from private and philanthropic sources.

From restoring the world’s largest green turtle nesting ground, unlocking the complete genetic code for corals and developing the world-first eReefs monitoring and forecasting system, to piloting innovations like an ultra-thin sun shield for the Reef and restoring coral reefs with baby coral larvae (like IVF for coral) – every project funded by the Foundation helps fill gaps in our knowledge and management.

Communities and Traditional Owners protecting the Reef

Reef communities and Traditional Owners play a crucial role in Reef protection, and \$22 million in new funding will boost their engagement, including increasing compliance and enforcement action against poaching and greater involvement in sea country management.

Picture cap/box: The Raine Island Recovery Project to restore the world’s largest nesting ground for endangered green turtles involves the Wuthathi Nation from Eastern Cape York and the Kemer Kemer Meriam Nation (Ugar, Mer, Erub) from the Torres Strait working with government agencies, BHP and the Great Barrier Reef Foundation.

Meanwhile Reef Blitz gives everyone an opportunity to give the Reef a helping hand, from beach and creek clean ups on land, to coral, reef and seagrass cruises on the water.



Tracking our progress

Formal monitoring and reporting against the priorities in the Reef 2050 Plan is a top priority for the Australian and Queensland governments and includes annual report cards. The Great Barrier Reef Marine Park Authority assesses the Reef's health with a five-yearly Outlook Report.

Visitors can help through monitoring and assessment programs like the Great Barrier Reef Marine Park Authority's Eye on The Reef. With \$40 million in new investment, the Great Barrier Reef Foundation will engage new partners and build on the great work already happening in collecting valuable information about reef health, marine animals and incidents. It will bring to life the Integrated Monitoring and Reporting Program, including eReefs, to support better management and public awareness.

Support for boats and rangers

The Great Barrier Reef Marine Park Authority is at the frontline of Reef management and the new investment includes \$42.7 million over six years and \$10.2 million each year beyond this to strengthen the Joint Field Management Program with Queensland, guaranteeing at this a strong on-water presence.

How can you help?

We can help keep this living wonder healthy for Australia and the world. To see what you can do or to find out more, visit xxxxx (websites)

Branding: GBRF logo, Reef Trust

Sensitive: Cabinet in Confidence

The **Reef Trust-GBRF Partnership** has five funding components. Potential activities under these programs are listed below. Amounts are indicative.

- 1) Addressing **water quality improvement targets** through improved farming practices, enhanced fertiliser management and uptake of new technology and land management practices (\$200 million)
 - Helping farmers to improve their business operations and adopt best management practices. This can be achieved through farm planning, training, extension and agronomic advice.
 - Catchment protection and repair projects – for example, repairing eroded gullies to prevent sediment loss to the Reef.
 - Supporting innovative farmers to develop and validate new technologies such as phone apps to keep track of farm operations and manage records.
- 2) Expanding efforts to **control crown-of-thorns starfish** (\$58 million)
 - Expanding on the current successful crown-of-thorns starfish control program with increased manual culling effort to protect high value coral reefs.
 - Exploring innovative methods to reduce the cumulative impact of the starfish on coral reefs.
- 3) Implementation of **science for Reef restoration and adaptation** building on design work funding in MYEFO 2017-18 (\$100 million)
 - Research and development of technologies that can be deployed cost effectively and at scale.
 - This could include breeding corals adapted to higher temperatures, engineering of Reef structures to protect corals from light and temperatures stress, and deployment of new biomaterials to support coral growth and development.
 - Deployment of feasible activities from innovation challenges, such as the Advance Queensland 'Boosting Coral Abundance' innovation challenge, which is co-funded by the Australian Government.
- 4) Improve **Reef health monitoring and reporting** to ensure robust measurement of the impacts of investments on Reef health (\$40 million)
 - Tracking progress on the impacts of investments to inform design and targeting of Reef protection programs. For instance, measuring changes in coral and sea grass distribution over time and improvements in water quality.
 - Development of systems and tools that allow us to better capture and analyse data on Reef health, and make it accessible and understandable for researchers, managers and the public.
 - Improving our ability to develop and run complex computer models to link on-ground investments with Reef outcomes. These models are important to understand changes in Reef health, particularly for water quality.
- 5) **Engage the community and Traditional Owners** in Reef protection (\$22 million)
 - Supporting agreements with Traditional Owners to improve ecosystem management within their traditional land or sea country. For example, supporting activities to protect turtle nesting beaches from feral predators, helping biologically important sites like bird or turtle nesting areas recover from storm damage, or removing marine litter from beaches.
 - Helping to build the capacity for Traditional Owners and community members in cooperative management and planning for Reef protection. For example, building expertise in community-based monitoring of Reef health and resilience.

Sensitive: Cabinet in Confidence

From: [Callister, Deb \(Protected\)](#)
To: [Knudson, Dean \(Protected\)](#); s22 [Williams, David \(Protected\)](#); s22
s22 [Carlton, Adam \(Protected\)](#); s22
s22 [Reichelt, Russell \(Protected\)](#); s22 [Tregurtha, Margaret \(Protected\)](#)
Cc: [Oxley, Stephen \(Protected\)](#)
Subject: Reef update [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Tuesday, 24 April 2018 6:27:09 PM

Hi folks

A quick update on logistics:-

- Paul Hardisty, CEO AIMS has been advised. He was very positive about the news – called it ‘elegant’. He is in Perth so probably won’t be able to get back in time to attend, but would send a proxy – likely David Mead the COO and the lead person on the \$6 m Reef Restoration & Adaptation Program work. I’ll also let Penny Wensley know that I have advised Paul.
- David Wilson, Industry – I have updated him on the launch. s22
s22
- Penny & Ian’s travel arrangements are in train and will be finalised on Thursday.

Remember that I’ll be on the road tomorrow so may be out of mobile range and will be available Thurs & Friday if needed. Good luck all!!

Cheers, Deb

s22

From: Callister, Deb

Sent: Tuesday, 24 April 2018 3:55 PM

To: s22

s22

s22

Carlton, Adam

<Adam.Carlton@environment.gov.au>; s22

s22

Knudson, Dean

<Dean.Knudson@environment.gov.au>

Subject: Fwd: Announcement ideas [DLM=For-Official-Use-Only]

Here you go

Sent from my iPhone

Begin forwarded message:

From: "Callister, Deb" <Deb.Callister@environment.gov.au>

Date: 15 April 2018 at 6:10:12 pm AEST

To: s22

s22

"Carlton, Adam"

<Adam.Carlton@environment.gov.au>

Subject: FW: Announcement ideas [DLM=For-Official-Use-Only]

Fyi. Would appreciate your views/thoughts

From: Anna Marsden [<mailto:amarsden@barrierreef.org>]

Sent: Saturday, 14 April 2018 9:15 PM

To: Knudson, Dean <Dean.Knudson@environment.gov.au>; Callister, Deb

<Deb.Callister@environment.gov.au>; Oxley, Stephen

<Stephen.Oxley@environment.gov.au>

Subject: Announcement ideas

Dear Dean

Just to keep you in the loop. I spoke with s22 and s22 from their media unit late Friday about ideas for the announcement. Attached is a preliminary ideas paper they asked me to work up following our conversation. To date we have been able shape the message around the future of the reef and have suggested in lieu of a celebrity to invite two students from Reef Guardian schools to prepare a short statement about how important the reef is.

We also spoke about the opportunity to externally unify the reef stakeholder groups through this announcement by having key representatives attend and be

available to provide positive comments around the news.

Its still rough and early days but thought you would appreciate to see where it is currently sitting.

Happy to discuss and see you on Tuesday

Anna

Anna Marsden

Managing Director | Great Barrier Reef Foundation

d s47F | **m**s47F **e** amarsden@barrierreef.org | barrierreef.org

Level 13, 300 Ann Street, Brisbane QLD 4000 | PO Box 2725, Fortitude Valley BC, QLD 4006

REEF FUNDING ANNOUNCEMENT

IDEAS PAPER

Objectives

- Announce largest Reef investment package in the world's history (fact check)
- Show support of reef facing sectors (science, tourism, environmental NGOs, farming, fishing) behind investment
- Reinforce Reef 2050 as the solution to ensuring the future of the GBR

Messages (developed without consultation, please treat as rough notes)

Overall

This is an investment in the future of the Great Barrier Reef.

- *Government*
 - o The GBR is important to Australia and Australians
 - o A big challenge demands a big investment – this investment gives our Reef the best chance
 - o There is a role for everyone to help protect this icon – this is what government is doing and we hope with this investment the GBRF can inspire Australians, philanthropists and companies to co invest
 - o Together we must do everything we can to ensure our grandchildren will have a Great Barrier Reef
- *GBRF*
 - o A significant day for the GBR and for reefs all around the world
 - o With these funds we can boost the resilience of the Great Barrier Reef, essentially buying it time while the world works together to achieve the Paris Agreement
 - o This investment brings hope to the Reef

Setting

- Key GBR gateway city with good commercial flight access from capital cities
 - o Hamilton Island (still recovering 1 year from tropical cyclone Debbie)
 - o Cairns
- PM and Minister to visit and socialise at a popular tourist location to illustrate GBR as vital economic and jobs driver
 - o Whitehaven Beach (Hamilton Island)
 - o Moore Reef (Cairns)
- Opportunity for on-reef experience under or over water
 - o Whitehaven Beach is a great walking reef popular with tourists
 - o Moore Reef has submersible and glass bottom boat tours
- Doorstop held either at tourist location or on return in city (depending on logistics and size of media pack)

Speakers

Prime Minister

Minister for Energy and Environment

John Schubert AO, Chair Great Barrier Reef Foundation

Two students from Reef Guardian School (Townsville has best talent pool)

<http://www.gbrmpa.gov.au/our-partners/reef-guardians/reef-guardian-schools>

Other guests invited to media announcement and available as talent for comment

Science/Innovation	Paul Hardisty, CEO AIMS Larry Marshall, CEO CSIRO Alan Finkel, Chief Scientist Professor Ove Hoegh-Guldberg, UQ (globally respected coral reef scientist) Professor Ruth Gates, University of Hawaii (globally respected coral biologist, international voice)
Tourism	Daniel Gschwind, QTIC Col McKenzie, AMPTO Wendy Morris, TTNQ John O'Sullivan, Tourism Australia
Managers	Russell Reichelt, GBRMPA NRM groups – Josh to advise
Corporate	Grant King, Business Council of Australia Alan Joyce, Qantas
NGO/On ground	Brendan Foran, Greening Australia Canegrowers Australia Agribusiness – Josh to advise John Tanzer, Global head of oceans, WWF
Reef 2050	Ian Chubb, Chair IEP Penny Wensley, Chair RAC

From: s22
To: s22; [Knudson, Dean \(Protected\)](#);
[Callister, Deb \(Protected\)](#)
Cc: s22; [Carlton, Adam](#); s22; [Johnson, Margaret \(Protected\)](#); [Reichelt, Russell \(Protected\)](#); s22; s22; [Williams, David \(Protected\)](#)
Subject: GBR brochure [SEC=UNCLASSIFIED]
Date: Tuesday, 24 April 2018 5:22:22 PM
Attachments: [BIO608.0418_Protecting the Great Barrier Reef_V1.pdf](#)

Dear all

Here's the laid out brochure on 8 pages for your review.

We have changed the intro slightly to reflect recent catch up with s22. This copy is low res so pics may be a bit blurry.

As discussed with s22 we will incorporate comments from the MO on Thursday, and work with GBRMPA to source overlay footage for a media pack, and organise the website updates.

Thanks

Ruth

s22

From: s22
To: s22
Cc: [Knudson, Dean \(Protected\)](#); [Carlton, Adam \(Protected\)](#); s22
[Reichelt, Russell \(Protected\)](#); [Johnson, Margaret \(Protected\)](#)
Subject: RE: V2 brochure [SEC=UNCLASSIFIED]
Date: Thursday, 26 April 2018 6:44:34 PM

Thanks Ange.

s47C

Kind regards,

s22

From: s22
Sent: Thursday, 26 April 2018 6:14 PM
To: s22

s22

Cc: Knudson, Dean (Protected) <Dean.Knudson@protected.environment.gov.au>; Carlton, Adam (Protected) <Adam.Carlton@protected.environment.gov.au>; s22

s22

s22

[Russell Reichelt \(Protected\)](#)
<Russell.Reichelt@protected.environment.gov.au>; [Johnson, Margaret \(Protected\)](#)
<Margaret.Johnson@protected.environment.gov.au>

Subject: RE: V2 brochure [SEC=UNCLASSIFIED]

Hi all

s47C

Happy to discuss

Ange

s22

From: s22

Sent: Thursday, 26 April 2018 4:15 PM

To: s22

s22

Cc: s22

Knudson,
Dean (Protected) <Dean.Knudson@protected.environment.gov.au>; Carlon, Adam (Protected)

<Adam.Carlon@protected.environment.gov.au>; s22

s22

Subject: V2 brochure [SEC=UNCLASSIFIED]

Here's the latest version of the brochure for the Minister's clearance thank you.

The video is in its final edit. s22 will send a link to s22 along with the VNR footage shortly.

Thanks

s22



Australian Government

Great Barrier Reef Partnerships for the future

The World Heritage-listed Great Barrier Reef is the planet's greatest living wonder. A vibrant, resilient ecosystem, it supports 64,000 jobs and contributes an estimated \$6.4 billion to our economy.

\$500 million boost for Reef protection

Like reefs all over the world the Great Barrier Reef is under pressure. A big challenge demands a big response and, during the International Year of the Reef 2018, the Australian Government is investing nearly half a billion dollars in its health and resilience.

It's the Australian Government's largest ever single investment in reef protection, aiming to spark new and innovative responses from private investors and philanthropists.

It will build on the intensive work already underway under the joint \$2 billion Australian and Queensland Governments'

Reef 2050 Plan—progress to date having been welcomed and the efforts of Australia acknowledged by the World Heritage Committee.

It is based on the best available science, draws on 40 years of analysis and is underpinned by the Great Barrier Reef Marine Park Authority's strong management.

This is an investment not only in the future of the Great Barrier Reef, but also in Australian jobs and our economy as the Reef attracts tourists from all over the world.

It reinforces the environmental, economic, social and cultural importance of the Great Barrier Reef and that there is a role for everyone in protecting it for generations to come.

Great Barrier Reef Foundation Partnership for the Reef

At the centre of this new investment is a \$444 million partnership with the Great Barrier Reef Foundation, the lead charity for the Great Barrier Reef. The partnership will boost engagement of Australian and international businesses, science, communities and individuals in a united effort to keep the Reef healthy. It includes:

- \$201 million to address water quality by further improving farming practices, reducing fertiliser use and increasing the uptake of new technology and land management practices.
- \$100 million to harness the best science in the implementation reef restoration and adaption and to fund innovative projects that support Reef resilience.
- \$58 million to expand efforts in the fight against the coral-eating crown-of-thorns starfish.
- \$45 million to support the other work of the Foundation, in particular increasing community engagement in reef protection through activities such as supporting Indigenous traditional knowledge for sea country management, coastal clean-up days and awareness raising activities.
- \$40 million to improve Reef health monitoring and reporting that tracks progress and informs better management.

Boost for Reef management

Additionally, the Great Barrier Reef Marine Park Authority and the Department of the Environment and Energy will be boosted with \$56 million over five years to expand environmental management and compliance operations and support this significant additional investment in the Reef.

The Authority's future funding has also been secured with an additional \$10 million each year from 2022–23 to continue its expanded activities across the World Heritage Area.





Photo: Project Catalyst saw 70 sugarcane growers partner with natural resource management groups, the Australian Government, WWF and the Coca-Cola Foundation to address runoff from farms.

Reef facts



- one of the richest and most diverse natural ecosystems on Earth
- inscribed on the World Heritage List in 1981 for its unique natural attributes
- covers an area of 348 000 square kms
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It supports:



2500 coral reefs



400 species of coral



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Six of the world's seven species of marine turtle



30 species of whales and dolphins



240 species of birds

Building resilience

The Great Barrier Reef is at risk from a range of sources including climate change, causing coral bleaching and more frequent and severe cyclones. Now more than ever it is important to reduce pressures on the Reef such as poor water quality and outbreaks of coral eating crown-of-thorns starfish.

Much is already being done, including through development of a ground-breaking blueprint for resilience which builds on existing management arrangements to protect the Great Barrier Reef. This blueprint, the result of an international Reef summit outlines a collaborative partnership approach to giving the entire Great Barrier Reef ecosystem its best chance of coping with the challenges ahead.

Improving water quality

When water carries increased loads of sediment, nutrients and pesticides from land catchments into the Reef, it damages the Reef and affects its ability to withstand disturbances and recover from climate change events. Farmers, however, are rising to the challenge, with more than one million hectares of grazing land, 67,000 hectares of sugarcane land and 8,630 hectares of banana production in Reef catchments now accredited to Best Management Practice Standards.

The Australian and Queensland Governments invested \$763 million from 2013–2022 in improving the quality of water entering the Reef.

The Great Barrier Reef Foundation will use \$200 million of the new investment to accelerate efforts to improve land management practices in Reef catchments.



Photo: Reducing the potential for future crown-of-thorns starfish outbreaks and reducing the impacts of current outbreaks through targeted starfish control is one of the most scalable and feasible actions for reducing coral mortality and preventing further declines in system resilience.

Work is also being done to recover gullies and streambanks and stop erosion of sediment in Reef catchments. For example, Cape York Natural Resource Management is partnering with Indigenous land managers to manage significant erosion on grazing land in the Normanby catchment with fencing, revegetation and landscape engineering of gullies as well as training in erosion control.

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Crown-of-thorns starfish are a coral-eating predator that in plague proportions can cause huge coral loss, driving coral decline on a scale comparable to cyclones and severe bleaching events. Thanks to technological developments crown-of-thorns starfish outbreaks can be better predicted and controlled.

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Putting science to work

Already, the Great Barrier Reef Foundation, with the Queensland University of Technology and Google, are developing vision-enabled underwater 'RangerBots' that to see and safely inject the starfish autonomously while taking vital coral health and water measurements.

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The world's best minds come together regularly in Australia to find ways to help international coral reefs. New investment of \$100 million will boost innovation in reef restoration and adaptation. This builds on a \$6 million investment announced in January 2018 for the Australian Institute of Marine Science and the CSIRO to scope and design a program of research and development in coral reef restoration.

For example, scientists from Southern Cross University have pioneered a technique to accelerate the formation of new coral colonies on the Great Barrier Reef using baby corals conceived and successfully settled directly on the Reef. This pioneering pilot project was initiated in partnership with the Great Barrier Reef Foundation and is continuing with funding from the Australian Government.

Inspiring business support

Private investors and philanthropists have shown they are keen to take up the opportunities for partnerships presented under the Reef 2050 Plan and the Australian Government's Reef Trust. For example the Trust's work with MSF Sugar Ltd on land management practices has seen an initial investment of \$4.5 million almost trebled with a \$12.8 million contribution from the sugar mill owner.

The Great Barrier Reef Foundation has significant experience leading the collaboration of business, science, government, philanthropy and communities—groups who may not otherwise come together—for the benefit of the Reef. The new \$14 million Reef Islands Initiative brings together global property company Lendlease, the Australian and Queensland governments, and a private philanthropist to establish a network of critical climate change refuges on five Great Barrier Reef islands.



Photo: The Raine Island Recovery Project to restore the world's largest nesting ground for endangered green turtles involves the Wuthathi Nation from Eastern Cape York and the Kemer Kemer Meriam Nation (Ugar, Mer, Erub) from the Torres Strait working with government agencies, BHP and the Great Barrier Reef Foundation.

Meanwhile Reef Blitz gives everyone an opportunity to give the Reef a helping hand, from beach and creek clean ups on land, to coral, reef and seagrass cruises on the water.

Communities and Traditional Owners protecting the Reef

Reef communities and Traditional Owners play a crucial role in Reef protection, and \$22 million in new funding will boost their engagement, including increasing compliance and enforcement action against poaching and greater involvement in sea country management.

The Great Barrier Reef Marine Park Authority's Reef Guardian program supports the good work schools, communities and industries do to protect the Great Barrier Reef. For example more than 270 schools, 7400 teachers and 120,000 students are involved in building the Reef's resilience. There are also 17 councils—covering 300,000 square kilometre and almost 900,000 people—undertaking a range of projects. Reef catchment farmers, graziers and fishers are also doing their bit to ensure their operations don't harm the Great Barrier Reef.

Tracking our progress

Formal monitoring and reporting against the priorities in the Reef 2050 Plan is a top priority for the Australian and Queensland governments and includes annual reporting. The Great Barrier Reef Marine Park Authority assesses the Reef's health with a five-yearly Outlook Report.



Visitors can help through monitoring and assessment programs like the Great Barrier Reef Marine Park Authority's Eye on the Reef. With \$40 million in new investment, the Great Barrier Reef Foundation will engage new partners and build on the great work already happening in collecting valuable information about reef health, marine animals and incidents. It will bring to life the Integrated Monitoring and Reporting Program, including eReefs, to support better management and public awareness.

About The Great Barrier Reef Foundation

The Great Barrier Reef Foundation is a lead charity for the Great Barrier Reef, funding solutions through science, technology, engineering and action to ensure its long-term conservation. It leads the collaboration of business, science, government and philanthropy to create enduring strategic partnerships, having generated around \$80 million from private and philanthropic sources.

From restoring the world's largest green turtle nesting ground, unlocking the complete genetic code for corals and developing the world-first eReefs monitoring and forecasting system, to piloting innovations like an ultra-thin sun shield for the Reef and restoring coral reefs with baby coral larvae (like IVF for coral)—every project funded by the Foundation helps fill gaps in our Reef knowledge and management.

About the Reef 2050 Plan

The Reef 2050 Plan is the centrepiece of Australia's efforts to build the resilience of the Great Barrier Reef. Delivered jointly with the Queensland Government it guides management of the Reef through a science-based adaptive management approach that enables strategies and actions to be adjusted based on the most up-to-date information. The plan is implemented in partnership with Traditional Owners, industry, scientists and the wider community. It is underpinned by established governance arrangements, including advisory bodies that provide the Australian and Queensland governments with advice on scientific and sectoral matters relating to the Great Barrier Reef.



Support for marine park management

There has never been a greater need to increase our field management of the Reef, extending our reach further and wider to protect reef and island habitats. For almost 40 years the Great Barrier Reef Marine Park Authority in partnership with the Queensland Parks and Wildlife Service has operated the Joint Field Management Program to deliver essential marine park management activities.

The new investment includes \$43 million over six years and \$10 million each year beyond to strengthen the program, delivering practical conservation, checking for changes on the Reef, responding to incidents, welcoming visitors and upholding compliance across the far reaches of the Great Barrier Reef World Heritage Area.

How can you help?

Together we can help keep this living wonder healthy for Australia and the world. To see what you can do or to find out more, visit [xxxxx \(websites\)](#)



From: s22
To: [Carlton, Adam \(Protected\)](#); [Callister, Deb \(Protected\)](#); [Knudson, Dean \(Protected\)](#); s22
s22 [Williams, David \(Protected\)](#); s22
s22 [Reichelt, Russell \(Protected\)](#); s22
Cc: [Tregurtha, Margaret \(Protected\)](#)
[Oxley, Stephen \(Protected\)](#)
Subject: RE: Reef update after discussion with MO this afternoon [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Thursday, 26 April 2018 3:57:17 PM

Will be 10am to 11am.

From: Carlton, Adam (Protected)
Sent: Thursday, 26 April 2018 3:14 PM
To: Callister, Deb (Protected) <Deb.Callister@protected.environment.gov.au>; Knudson, Dean (Protected) <Dean.Knudson@protected.environment.gov.au>; s22
s22 Williams, David (Protected)
<David.Williams@protected.environment.gov.au>; s22
s22 Reichelt, Russell (Protected)
<Russell.Reichelt@protected.environment.gov.au>; s22
s22 Tregurtha, Margaret (Protected)
<Margaret.Tregurtha@protected.environment.gov.au> s22
s22
Cc: Oxley, Stephen (Protected) <Stephen.Oxley@protected.environment.gov.au>
Subject: Reef update after discussion with MO this afternoon [SEC=PROTECTED, DLM=Sensitive:Cabinet]

Dear All,

Below are some updates after discussion with the Minister's Office this afternoon:

- Location – the announcement will be at the Reef Terminal in Cairns between 12-2 pm
- Minister Bishop will also attend and will have a speaking role
- Warren Entsch was invited but is unable to attend (out of the country)
- The Media Release will be from the Prime Minister, Minister Bishop and Minister Frydenberg
- If we can get Reef Guardian children to the launch, this would be the Office's preference, but it's understood that this might be a challenge. **GBRMPA to follow up.**
- The Minister will use the \$2 billion funding figure as they have used it before
- The full \$14 million from the Reef Trust Phase VI Reef Island funding will be included in the overall media release (noting that only the Lend Lease component has previously been announced)
- We are preparing some additional video file footage that can be made available to TV outlets
- We don't have anyone from Canberra travelling to Cairns once the glossy brochures have been printed, so we are investigating having a box couriered. s22 is chasing up a contact that these can be delivered to. This is contingent on getting any changes from the Minister's Office back in time to get to the printers. An electronic copy for

distribution will be available if needed.

- A videographer will be onsite and will be available for additional filming for the Minister/Assistant Minister

Regards,

Adam

From: s22
To:
Cc: [Callister, Deb \(Protected\)](#); s22
Subject: FW: GBR brochure [SEC=UNCLASSIFIED]
Date: Thursday, 26 April 2018 8:52:45 AM
Attachments: [Brochure - edits.docx](#)
[One-pager examples for program components final.docx](#)

Hi s22 I'll have a look at these and Deb's comments simultaneously and get back to you with the next version ASAP.

From: s22
Sent: Wednesday, 25 April 2018 10:11 PM
To: s22
Cc:
Subject: RE: GBR brochure [SEC=UNCLASSIFIED]

Hi s22

Thanks for the brochure.

See attached tracked copy edits and comments.

Including a few points from the attached one pager might be worthwhile too, they've very tangible.

Don't bold anything, we'll mark up in the next version what copy to bold.

Good mix of photos.

Cheers,

s22

s22

s22

From: s22

Sent: Friday, 27 April 2018 5:56 PM

To: s22

Cc:

s22

Subject: RE: RG students [SEC=UNCLASSIFIED]

Fantastic, thanks s22

From: s22

Sent: Friday, 27 April 2018 5:51 PM

To: s22

Cc:

Subject: FW: RG students [SEC=UNCLASSIFIED]

Hi s22

FYI and for the Ministers to note, here are the details of the two s47F students who will be there on Sunday, plus the contact details of the GBRMPA staffer who'll be minding them.

Don't hesitate to ring over the weekend if you need anything.

s22

Good afternoon s22

I spoke to mum s47F and we have organised to meet at 9.45 am at the cafe just in front of the reef fleet terminal. The girls s47F

s47F will be creating some reef artwork (A3 size) to present to the VIPs. s47F is going to make sure they are primed to talk about the Reef. The girls s47F

s47F their Dad may also come along. I will be there in a GBRMPA shirt, and my mobile number is below if you need to contact me.

Regards

s22

s22

Assistant Director – Strategic Engagement
Communication and Regional Engagement
Great Barrier Reef Marine Park Authority
Phone s22 Mobile s22

<http://thedock.gbrmpa.gov.au/sites/Projects/P000203/Documents/IYOR-email-signature.jpg>



From: s22
To: s22
Cc: s22; [Johnson, Margaret \(Protected\)](#); s22; [Carlton, Adam \(Protected\)](#); s22; [Callister, Deb \(Protected\)](#); [Knudson, Dean \(Protected\)](#); s22
Subject: RE: Reef event [SEC=PROTECTED, DLM=Sensitive]
Date: Friday, 27 April 2018 3:05:42 PM

Happy for you to send in draft form.

From: s22
Sent: Friday, 27 April 2018 12:23 PM
To: s22
s22
Cc: s22; Johnson, Margaret (Protected) <Margaret.Johnson@protected.environment.gov.au>; s22
s22
s22; Carlton, Adam (Protected) <Adam.Carlon@protected.environment.gov.au>; s22
s22; Callister, Deb (Protected) <Deb.Callister@protected.environment.gov.au>; Knudson, Dean (Protected) <Dean.Knudson@protected.environment.gov.au>; s22
s22
Subject: RE: Reef event [SEC=PROTECTED, DLM=Sensitive]

Hi s22

I am re-sending the event Talking Points here that were provided last week with the earlier package. DFAT and PMC have requested a copy – I will provide in draft form pending any comments from the Office.

Happy to discuss
s22

6274 s22
s22

From: s22
Sent: Friday, 27 April 2018 12:01 PM
To: s22
Cc: s22
s22; Johnson, Margaret (Protected) <Margaret.Johnson@protected.environment.gov.au>; s22
s22

<Adam.Carlon@protected.environment.gov.au>; s22

s22

Subject: Reef event [SEC=PROTECTED, DLM=Sensitive]

Importance: High

Hi s22 and s22

With s22 and s22 immersed in MEM we're hoping s22 can help with a steer on logistics for Sunday's event.

We have two options at the Reef Terminal:

- **Doorstop-style media event** outside with boats in the background. This would be hosted by Minister Frydenberg who would invite Ministers Bishop and Price and John Schubert to say a few words. Event would not be catered.
- **More formal event inside the terminal** or similar area where people buy tickets etc. This would be MC'd by Russell Reichelt who would introduce Minister Bishop (assuming she is speaking?); Minister Frydenberg, Minister Price and John Schubert. Are you thinking minimal catering would be a good idea – water/juice/biscuits and tea coffee if possible? May require a lectern, microphone and seating for up to 20 people, or could be standing only.

GBRMPA are liaising with the Terminal on options.

Both events can include basic **display material** – GBRMPA has pull up banners, as does the Foundation for a visual marker of the event location. Our departmental banner with aerial shot of the Reef is at the MEM right now but could come up to Cairns with one of the contingent.

We are still investigating Reef Guardian children options.

Brochure changes are well under way – we will definitely be able to get you a small number of hard copies for the event. s22 has approved the video, which will go live on YouTube at 11am on Sunday.

Links to the media release, video and brochure will be added to our website at 11am Sunday. We'll liaise with GBRMPA and the foundation on other web issues.

We understand Ian Chubb and the RAC chair will attend and that there may be a Traditional Owner represented? I don't have a confirmed guest list at this stage. After the official announcement, are you envisaging media could talk to attending partners/stakeholders – e.g. Ian Chubb, about the science?

Will it be you or s22 travelling with the Minister?

Happy to discuss if it's easier over the phone

Cheers

s22

From: s22
To: s22
Cc: s22; [Johnson, Margaret \(Protected\)](#) s22; [Carlton, Adam \(Protected\)](#) s22; [Callister, Deb \(Protected\)](#); [Knudson, Dean \(Protected\)](#) s22
Subject: RE: Reef event [SEC=PROTECTED, DLM=Sensitive]
Date: Friday, 27 April 2018 12:23:17 PM
Attachments: [Talking Points for Reef announcement 27 april.docx](#)

Hi s22

I am re-sending the event Talking Points here that were provided last week with the earlier package. DFAT and PMC have requested a copy – I will provide in draft form pending any comments from the Office.

Happy to discuss

s22

6274 s22

s22

s22

s22

From: [Cameron, Angela \(Protected\)](#)
To: s22; [Knudson, Dean \(Protected\)](#); s22
s22; [Callister, Deb \(Protected\)](#); [Reichert, Russell \(Protected\)](#); [Johnson, Margaret \(Protected\)](#)
Cc: s22
Subject: FW: Talking Points for Reef announcement 27 aprilv2 [SEC=PROTECTED, DLM=Sensitive:Cabinet]
Date: Friday, 27 April 2018 6:57:19 PM
Attachments: [Talking Points for Reef announcement 27 aprilv2.docx](#)

Hi all

Please find attached revised talking points – these points break down the speaking roles of Ministers Bishop and Ministers Frydenberg. They are drawn from the earlier version that is included in the Event Brief, and also the one-pager that outlined initiatives and examples about what the funds may be spend on and the intended outcomes.

Hope this is helpful, please feel free to contact me at any point.

Angela.

s22

From: s22
To: s22
Cc: Cameron, Angela (Protected); Johnson, Margaret (Protected); Reichelt, Russell (Protected); Callister, Deb (Protected); s22
Subject: RE: V2 brochure [SEC=UNCLASSIFIED]
Date: Friday, 27 April 2018 9:08:03 AM

Thanks s22

It would be great to have hard copies at the launch if possible, we'll do our best to make that happen.

Cheers

s22

From: s22
Sent: Friday, 27 April 2018 12:15 AM
To: s22
Cc: s22
Subject: RE: V2 brochure [SEC=UNCLASSIFIED]

Hi s22

Thanks for the updated brochure.

Firstly, on timing – we just need to finalise a digital version before the launch. We can always arrange a short digital print run in Melbourne on Saturday, if people really want copies at the launch. Otherwise, we can print/distribute next week.

I've marked up the PDF with edits – ref. attached. Not sure who in your team is designing it, but I'm very happy to clarify changes over the phone directly after MEM if need be.

Layout:

- P. 1 – as is
- P. 2 – as is
- P. 3 – Reef facts + *new section*: jobs/economy/tourism stats/facts.
- P. 4 – building resilience + improving water quality
- P. 5 – tackling CoTs + putting science to work
- P. 6 – inspiring business + communities
- P. 7 – tracking/monitoring + support for marine park management
- P. 8 – about the Foundation + about the Reef 2050 Plan + help

Many thanks,

s22

From: s22

Sent: Thursday, 26 April 2018 4:15 PM

To: s22

s22

Cc: s22

Knudson, Dean (Protected) <Dean.Knudson@protected.environment.gov.au>; Carlon, Adam (Protected) <Adam.Carlon@protected.environment.gov.au>; s22

s22

Subject: V2 brochure [SEC=UNCLASSIFIED]

Here's the latest version of the brochure for the Minister's clearance thank you.

The video is in its final edit. s22 will send a link to s22 along with the VNR footage shortly.

Thanks

s22

From: s22
To: s22
Cc: s22; [Cameron, Angela \(Protected\)](#); [Johnson, Margaret \(Protected\)](#); ["lisa.pennisi@gbrmpa.gov.au"](mailto:lisa.pennisi@gbrmpa.gov.au); s22; [Adam \(Protected\)](#); s22; [Carlton](#).
Subject: RE: Reef event [SEC=PROTECTED, DLM=Sensitive]
Date: Friday, 27 April 2018 3:00:58 PM

s22 For ref I have spoken to s22 about this. I said less formal event. Formalities could possible take place on the Reef Ranger and the doorstep could take place at the Reef terminal either inside or outside depending on weather. I suggested the Reef Ranger for formalities so people can't gate crash which could happen on the jetty or in the terminal.

s22 and s22 will be travelling with the minister.

s22

From: s22
To: s22
Cc: s22; [Cameron, Angela \(Protected\)](#); [Johnson, Margaret \(Protected\)](#); [Carlton, Adam \(Protected\)](#); s22
Subject: RE: Reef event [SEC=PROTECTED, DLM=Sensitive]
Date: Friday, 27 April 2018 3:21:23 PM

Great, thanks. COTS boat is about 100 metres away from the Reef Terminal doorstep location, which will be marked with the pull up banners. GBRMPA will have someone in uniform to show them around.

From: s22
Sent: Friday, 27 April 2018 3:14 PM
To: s22
Cc: s22; [Cameron, Angela \(Protected\)](#)
<Angela.Cameron@protected.environment.gov.au>; [Johnson, Margaret \(Protected\)](#)
<Margaret.Johnson@protected.environment.gov.au>; 'lisa.pennisi@gbrmpa.gov.au'
<lisa.pennisi@gbrmpa.gov.au>; s22
s22
s22; [Carlton, Adam \(Protected\)](#)
<Adam.Carlon@protected.environment.gov.au>; s22
s22
Subject: RE: Reef event [SEC=PROTECTED, DLM=Sensitive]

COTs boat too small for formalities so might just do it doorstep style. With JF or JB leading off. COTS boat would be good to inspect either before or after though for additional overlay.

Good new regarding Reef kids. SB: I reckon the ministers should interact with the kids and they could possibly be talent for the TVs.

From: s22
Sent: Friday, 27 April 2018 3:10 PM
To: s22
Cc: s22; [Cameron, Angela \(Protected\)](#)
<Angela.Cameron@protected.environment.gov.au>; [Johnson, Margaret \(Protected\)](#)
<Margaret.Johnson@protected.environment.gov.au>; 'lisa.pennisi@gbrmpa.gov.au'
<lisa.pennisi@gbrmpa.gov.au>; s22
s22
s22; [Carlton, Adam \(Protected\)](#)
<Adam.Carlon@protected.environment.gov.au>; s22
s22
Subject: RE: Reef event [SEC=PROTECTED, DLM=Sensitive]

Hi, unfortunately the Reef Ranger can't get to Cairns, but GBRMPA is investigating having a COTS boat available either to use for formalities or perhaps to inspect after the event.

And good news – there will be two s47F children s47F at the

event who may have pictures of the Reef to show or give to the Ministers.

s22

From: s22
To: Knudson, Dean (Protected); Cameron, Angela (Protected); s22
s22
Callister, Deb (Protected); Reichelt, Russell
(Protected); Johnson, Margaret (Protected); s22
Cc: s22
Subject: RE: Talking Points for Reef announcement 27 aprilv2 [SEC=PROTECTED] [SEC=PROTECTED,
DLM=Sensitive:Cabinet]
Date: Saturday, 28 April 2018 11:39:51 AM
Attachments: [MB18-900007.docx](#)

Hi Dean, s22 et al,

I have included the additional dot point in the TPs to explicitly thank Ian and Penny and have updated the Event Brief with these as per the attached.

I will have a number of copies printed with me.

Cheers

s22

From: Knudson, Dean (Protected)
Sent: Saturday, 28 April 2018 10:37 AM
To: Cameron, Angela (Protected) <Angela.Cameron@protected.environment.gov.au>; s22

s22

s22 Callister, Deb (Protected)
<Deb.Callister@protected.environment.gov.au>; Reichelt, Russell (Protected)
<Russell.Reichelt@protected.environment.gov.au>; Johnson, Margaret (Protected)
<Margaret.Johnson@protected.environment.gov.au>; s22

s22

Cc: s22

Subject: RE: Talking Points for Reef announcement 27 aprilv2 [SEC=PROTECTED,
DLM=Sensitive:Cabinet] [SEC=PROTECTED]

s22 think Minister Frydenberg's points should explicitly recognise Ian Chubb and Penny Wensley (versus only referencing the IEP and RAC).

s22 - suggest that you and Josh need to talk about Minister Price's role, if that hasn't happened already.

s22 - please cc s22 in on all emails, etc.

s22



Australian Government

Department of the Environment and Energy

PDR Ref: MB18-900007

EVENT SUMMARY
<Minister for the Environment and Energy>
Great Barrier Reef funding announcement

cc. Assistant Minister for the Environment

Event and purpose	With Foreign Affairs Minister Julie Bishop and Assistant Minister Price, you are announcing almost \$500 million in new funding for the Great Barrier Reef.
Date	29 April 2018
Time	10.15am
Location	Reef Fleet Terminal, Lot 996 Pier Point Road, Cairns Queensland 4870
Minister arrives	10am, with the Foreign Minister and Assistant Minister (TBC).
Minister departs	11am
Parking	Paid open air in front of Pier/Shangri La Hotel (large yellow circle) Paid parking undercover at The Pier (undercover at the nearby Casino also) See photo at bottom of this brief.
Dietary requirements	N/A
Event contact	s22 Reef Branch, Department of the Environment and Energy
Met by	Russell Reichelt, Great Barrier Reef Marine Park Authority
Speakers	Minister for Foreign Affairs, the Hon Julie Bishop MP, Dr John Schubert, chair of the Great Barrier Reef Foundation

Key messages

The Government is making its biggest single investment in the Great Barrier Reef to ensure its health and resilience for future generations.

At its heart is a partnership with the Great Barrier Reef Foundation, which will put government investment to work in leveraging unprecedented support from the private sector, philanthropists, science and the community.

This new investment of nearly half a million dollars builds on the joint Reef 2050 Plan with the Queensland Government and the foundational work of the Great Barrier Reef Marine Park Authority.

Media notified

Your office, with that of the Prime Minister and Foreign Minister, will invite and manage media attendees.

Issues/sensitivities

A report by The Australian on Friday 27 April that the Budget would include more than \$400,000 for the Reef has prompted media speculation about a funding package.

See attachments:

Talking points are included in this pack. Media materials include a joint media release with the Prime Minister and Minister Bishop, an eight-page brochure (Attachment A) and a short video for social media.



ORDER OF PROCEEDINGS

10am	Minister arrives
10.10	Foreign Minister welcomes attendees, announces new funding
10.20	Minister speaks, introduces Dr Schubert.
10.30	Dr Schubert speaks
10.35	Minister Frydenberg thanks participants, meets s47F primary school s47F Photo opportunities with children, before the group (including students) walks 100 metres to inspect a COTS boat.
10.45	Videographer records grabs with Ministers for social media.
11am	Minister departs

BACKGROUND

About the event

This media event is to announce the major new investment in the Great Barrier Reef ahead of the Federal Budget in May and to introduce the Great Barrier Reef Foundation as a key partner in the next phase of innovation and investment in the Reef.

About the host organisation

The Department, with support from GBRMPA and the Great Barrier Reef Foundation, has organised the event. Cairns Port owns the premises on which it is held, and has been informed of the event.

s47C



LIST OF ATTENDEES

Minister for Foreign Affairs, the Hon Julie Bishop MP

Minister for the Environment and Energy, the Hon Josh Frydenberg MP

Assistant Minister for the Environment, the Hon Melissa Price MP

Senator Amanda Stoker

Chair of the Great Barrier Reef Foundation, Dr John Schubert AO

Managing Director of Great Barrier Reef Foundation, Anna Marsden

Chair and CEO of the Great Barrier Reef Marine Park Authority, Dr Russell Reichelt

Deputy Secretary of the Department of the Environment and Energy, Dean Knudson

Chairman Reef 2050 Advisory Committee, The Hon Penny Wensley AC

Chairman Reef 2050 Independent Expert Panel, Prof Ian Chubb

Dwayne Fraser, Traditional Owner of the Wulgurukaba (pronounced: Wool-ga-ru-ka-bah) people (Magnetic Island)

Reef Guardian students from the Mother of Good Counsel primary school, North Cairns.

s22

From: s22
Sent: Thursday, 5 April 2018 11:36:31 AM (UTC+10:00) Canberra, Melbourne, Sydney
To: s22
Cc: s22; Carlon, Adam; Media
Subject: RE: Joint Ministers Release_Reef Trust announcement 06 April 2017 [SEC=UNCLASSIFIED]

s22 Can you please take care of this release and tidy up? You might have to get s22 to approve at the airport this afternoon. If he makes changes just send me a picture and I'll make the changes.

s22 Once Minister Frydenberg has approved we'll send to you a version for Assistant Minister Price to approve.

s22 Can we get a line about what island restoration actually entails. Also, given it's a combined announcement does the Foundation have any plans to drop it or is just a straight up release tmrw? If it's a straight up announcement tmrw do we have any idea on timing on when we should be flicking it out?

From: s22
Sent: Thursday, 5 April 2018 11:26 AM
To: s22
s22
Cc: s22
s22; Carlon, Adam <Adam.Carlon@environment.gov.au>;
Media <Media@environment.gov.au>
Subject: Joint Ministers Release_Reef Trust announcement 06 April 2017 [SEC=UNCLASSIFIED]
Importance: High

Hi all,

Please find attached a draft joint media release for the Reef Roundtable with HRH tomorrow. Let us know if you need anything else from our team. Sorry for late notice, but if you could all clear/add final thoughts ASAP as we are trying to get this into the Foundation's media kit by around 4pm today. Also a heads up – the Foundation has been in touch with us wanting an Australian Government quote for their media release and they will be getting in touch with you directly (Kane).

The Australian Government has today announced its Reef Trust will enter into a new co-investment partnership with the Great Barrier Reef Foundation to undertake island restoration within the Reef.

Reef Trust funding of \$5 million will be matched dollar-for-dollar with a \$5 million

contribution, also announced today, from Lendlease through the Great Barrier Reef Foundation.

Reef islands and their adjoining reefs provide vital habitat and a refuge for many terrestrial and marine species, including seabirds, turtles, mangroves and corals.

The Reef Trust funding will support on-ground and in-water restoration and conservation of key island habitats in the Great Barrier Reef. This may include, for example, the re-establishment of cyclone-damaged terrestrial habitat vital for seabird species, the removal of feral predators, or the piloting of innovative restoration methods for cyclone damaged coral reefs.

This partnership model enables the Reef Trust to attract significant private funds and deliver a greater number of Reef protection efforts.

It builds on previous successful partnerships including with Greening Australia to restore priority wetlands, and sugar milling company MSF Sugar to support adoption of best practice farming systems to help improve the quality of water entering the Reef.

This Reef Trust project forms part of the Reef Island Refuge Initiative and will be delivered through a collaboration between the Great Barrier Reef Foundation, the Australian and Queensland governments, the Great Barrier Reef Marine Park Authority, research organisations, on-ground delivery partners, local tourism operators, reef communities and traditional owner groups.

The Reef Island Refuge Initiative will deliver a coordinated program of science, innovation and on-ground action to identify, enhance and restore critical island habitats – boosting their resilience and protecting their biodiversity into the future.

Today's announcement is a great example of how government and non-government organisations are coming together to ensure we remain world leaders in Reef management, and more importantly to protect the future health of this World-Heritage listed treasure and vital economic driver for Australia.

Funding for this investment is being provided under the Reef Trust Phase VI Investment Strategy to be released shortly.

s22

Media Manager

Communications, Innovation and Partnership Branch

Department of the Environment and Energy

GPO Box 787, CANBERRA ACT 2601

T 02 6274 s22 M s22

s22 @environment.gov.au



The Department acknowledges the traditional owners of country throughout Australia and their continuing connection to land, sea and community. We pay our respects to them and their cultures and to their elders both past and present.

s22

From: s22

Sent: Tuesday, 1 May 2018 10:29 AM

To: s22 @protected.environment.gov.au>

Cc: s22 @environment.gov.au>; s22 (Protected)
s22 @protected.environment.gov.au>

Subject: FW: For assistance tonight: Treasury - Great Barrier Reef - Photos for section of Budget Overview Glossy
[SEC=UNCLASSIFIED]

Importance: High

Hi s22 line area and we are looking at this now.

From: s22 @treasury.gov.au]

Sent: Tuesday, 1 May 2018 10:25 AM

To: s22 @protected.environment.gov.au>

Cc: SRG Environment <SRGEnvironment@TREASURY.GOV.AU>; s22 (Protected)
s22 @protected.environment.gov.au>

Subject: RE: For assistance tonight: Treasury - Great Barrier Reef - Photos for section of Budget Overview Glossy
[SEC=UNCLASSIFIED]

Hi Ruth,

Please see attached the text for the one-page overview glossy. Feedback would be much appreciated by 11:30am.

Thank-you so much for sending through those photos.

s47C

s22

Analyst | Structural Reform Group

The Treasury, 1 Langton Cres, Parkes, ACT 2600

P +61 2 6263 s22 | E s22 @Treasury.gov.au

Follow Treasury @Treasury_AU and LinkedIn and Facebook

From: s22 [redacted] [@environment.gov.au](mailto:s22@environment.gov.au)
Sent: Tuesday, 1 May 2018 9:14 AM
To: s22 [redacted]
Cc: Media; SRG Environment; s22 [redacted] (Protected)
Subject: RE: For assistance tonight: Treasury - Great Barrier Reef - Photos for section of Budget Overview Glossy [SEC=UNCLASSIFIED]

No worries.

s22 [redacted]
Senior Director Media and Strategic Communications
Communications Innovations and Partnerships Branch
Department of the Environment and Energy
02 6274 s22 [redacted]
s22 [redacted] [@environment.gov.au](mailto:s22@environment.gov.au)



From: s22 [redacted] [@treasury.gov.au](mailto:s22@treasury.gov.au)
Sent: Tuesday, 1 May 2018 9:10 AM
To: s22 [redacted] [@environment.gov.au](mailto:s22@environment.gov.au)
Cc: Media <Media@environment.gov.au>; SRG Environment <SRGEnvironment@TREASURY.GOV.AU>; s22 [redacted]
s22 [redacted] [@protected.environment.gov.au](mailto:s22@protected.environment.gov.au)
Subject: RE: For assistance tonight: Treasury - Great Barrier Reef - Photos for section of Budget Overview Glossy [SEC=UNCLASSIFIED]

Hi s47C

I've just checked and we will send you through a copy of our text to be used in our overview glossy for cross-checking once it's been cleared.

It would be great to have any comments back by 11:30am once we've sent it through. Apologies for the tight turn-around and thanks again for all of your help.

Kind Regards,

s22 [redacted]

s22 [redacted]
Analyst | Structural Reform Group
The Treasury, 1 Langton Cres, Parkes, ACT 2600
P +61 2 6263 s22 [redacted] | E s22 [redacted] [@Treasury.gov.au](mailto:s22@Treasury.gov.au)
Follow Treasury @Treasury_AU and LinkedIn and Facebook

From: s22 [redacted]
Sent: Tuesday, 1 May 2018 8:37 AM
To: s22 [redacted]
Cc: Media; SRG Environment; s22 [redacted] (Protected)
Subject: RE: For assistance tonight: Treasury - Great Barrier Reef - Photos for section of Budget Overview Glossy [SEC=UNCLASSIFIED]

Great thanks s22 [redacted], this is much better than our current options!

Our deadline has actually just shifted to midday, so it would be amazing if you could help us find an image or two from your library for our glossy!

Thanks so much!

s22

s22

Analyst | Structural Reform Group
The Treasury, 1 Langton Cres, Parkes, ACT 2600
P +61 2 6263 s22 | ES22 @Treasury.gov.au
Follow Treasury @Treasury_AU and LinkedIn and Facebook

From: s22 @environment.gov.au]
Sent: Monday, 30 April 2018 7:41 PM
To: s22
Cc: Media; SRG Environment; s22 (Protected)
Subject: Re: For assistance tonight: Treasury - Great Barrier Reef - Photos for section of Budget Overview Glossy [SEC=UNCLASSIFIED]

<https://gbrmpa.dams.me/>

Sorry s22 only just seen this and I'm afraid we can't do much tonight other than direct you to the collection at the link above. If you can negotiate a couple of hours extension tomorrow morning we might be able to send you some files from our library.

Sent from my iPhone

On 30 Apr 2018, at 5:53 pm, s22 @treasury.gov.au> wrote:

Hi s22

s22 passed on your contact details and I'm hoping you (or someone in your media team) will be able to help out in short notice.

We have been granted a page to write about the Great Barrier Reef measure in the Budget Overview Glossy, and are hoping you may be able to help us with some photo content. Ideally we're looking for something that involves reef research or monitoring of the reef. We have some photos available, however we think it's likely you have something better.

The glossy page is due at 9am tomorrow, so we ideally need something tonight. I know it's very late notice but would very much appreciate your help.

Please feel free to call me if you have any questions.

Kind Regards,

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