

s. 22(1)(a)(ii)

From: s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>
Sent: Wednesday, May 17, 2023 10:25 AM
To: s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>; s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>
Subject: FW: print attachment for panel members [SEC=OFFICIAL]

s. 22(1)(a)(ii) and s. 22(1)(a)(ii) – Episode 3 proposal for your information.

From: McDonald, Andrew <Andrew.McDonald@aff.gov.au>
Sent: Tuesday, 9 May 2023 11:57 AM
To: s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>
Subject: print attachment for panel members [SEC=OFFICIAL]

From: Matt Dalgleish <s. 47F(1) >
Sent: Tuesday, 9 May 2023 11:07 AM
To: McDonald, Andrew <Andrew.McDonald@aff.gov.au>
Subject: Live Sheep Phaseout Scope - Episode 3 (Private & Confidential)

Hi Andrew

Thanks for the opportunity to submit this proposal.
Any questions required for clarification please feel free to call anytime.

Kind Regards Matt Dalgleish
Founder & Director
Episode 3 Pty Ltd (EP3)
s. 47F(1)

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s. 22(1)(a)(ii)

From: McDonald, Andrew <Andrew.McDonald@aff.gov.au>
Sent: Wednesday, May 17, 2023 9:46 PM
To: Matt Dalglish <s. 47F(1) >
Cc: s. 22(1)(a)(ii) <s. 22(1)(a)(ii) @aff.gov.au>
Subject: response from DAFF: Episode 3 (Private & Confidential) [SEC=UNOFFICIAL]

Hi Matt

Thank you for sending through your proposal to undertake this work.

Thank you for our phone call today, and as discussed, we seek a slight rescoping of your proposal so that the work is focussed on what is needed to transition the industry and supply chain, the steps to do so, and how quickly it can feasibly be done. This (re)focus will in-turn support the panel's consideration and provide a basis for informing recommendations to government.

A colleague of mine has added some comments within your proposal to suggest where it could be evolved. A further suggestion is to include an addition at the first milestone for the scope of the report to be confirmed via a discussion with the panel. The proposal should also enable the panel to identify particular scenarios it potentially would like analysed as part of assessing effects on industry that your findings may identify. And in your final report, there is a strong desire from the panel to have any assumptions clearly identified.

I welcome your consideration of these suggestions and receiving an updated proposal and quote. Please reach out if you would like to discuss and clarify further so we can progress this engagement.

Kind regards
Andrew

Andrew McDonald

A/g First Assistant Secretary | 02 6272 3450 | s. 47F(1)

Traceability, Plant and Live Animal Exports Division

Department of Agriculture, Fisheries and Forestry
GPO Box 858 Canberra ACT 2601 Australia

agriculture.gov.au



The department acknowledges the traditional custodians of Australia and their continuing connection to land, sea, environment, water and community. We pay our respect to the traditional custodians, their culture, and elders both past and present.

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s. 22(1)(a)(ii)

From: Matt Dalglish <s. 47F(1) >
Sent: Friday, May 19, 2023 3:14 PM
To: McDonald, Andrew <Andrew.McDonald@aff.gov.au>
Cc: s. 22(1)(a)(ii) <s. 22(1)(a)(ii) @aff.gov.au>; s. 47F(1)
Subject: Re: response from DAFF: Episode 3 (Private & Confidential) [SEC=UNOFFICIAL]

Hi Andrew & s. 22(1)(a)(ii)

Please see revised scope attached.
Feel free to call or SMS/email at any time if you want further clarification of this scope.

Kind Regards Matt Dalglish
Founder & Director
Episode 3 Pty Ltd (EP3)
s. 47F(1)

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From: "McDonald, Andrew" <Andrew.McDonald@aff.gov.au>
Date: Wednesday, 17 May 2023 at 9:45 pm
To: Matt Dalglish <s. 47F(1) >
Cc: "s. 22(1)(a)(ii)" <s. 22(1)(a)(ii) @aff.gov.au>
Subject: response from DAFF: Episode 3 (Private & Confidential) [SEC=UNOFFICIAL]

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Andrew

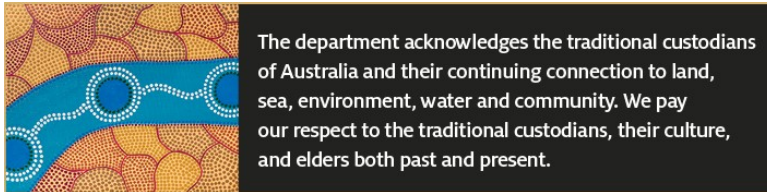
Andrew McDonald

A/g First Assistant Secretary | 02 6272 3450 | [s. 47F\(1\)](#)

Traceability, Plant and Live Animal Exports Division

Department of Agriculture, Fisheries and Forestry
GPO Box 858 Canberra ACT 2601 Australia

agriculture.gov.au



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[s. 47F\(1\)](#)

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s. 22(1)(a)(ii)

From: Matt Dalglish <s. 47F(1) >
Sent: Monday, July 31, 2023 4:52 PM
To: s. 22(1)(a)(ii) <s. 22(1)(a)(ii) @aff.gov.au>; s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>
Cc: andrew@episode3.net; Graham Lean <graham@agrivetbusiness.com.au>
Subject: Re: Final LSE Phaseout Report

Copy of the Confidential version attached.

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Founder & Director
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s. 47F(1)

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From: Matt Dalglish <s. 47F(1) >
Date: Monday, 31 July 2023 at 3:38 pm
To: "s. 22(1)(a)(ii)" <s. 22(1)(a)(ii) @aff.gov.au>, s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>
Cc: "s. 47F(1)" <s. 47F(1) >, Graham Lean <graham@agrivetbusiness.com.au>
Subject: Final LSE Phaseout Report

Hi s. 22(1)(a)(ii) and s. 22(1)(a)(ii)

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You will note that this copy has confidential appendices excluded so it can be used for any public distribution, as required.

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s. 22(1)(a)(ii)

From: s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>
Sent: Wednesday, August 2, 2023 5:30 PM
To: Matt Dalglish <matt@episode3.net>; s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>
Cc: s. 47F(1) ; Graham Lean <graham@agrivetbusiness.com.au>
Subject: RE: Final LSE Phaseout Report [SEC=OFFICIAL]

Hi Matt and team,

I just wanted to confirm that we have received your report. We will be reviewing to ensure that the report aligns with the agreed terms of reference and will get back to you shortly.

Regards

s. 22(1)(a)(ii)

A/g Director | s. 22(1)(a)(ii)

Department of Agriculture, Fisheries and Forestry
Live Sheep Phase Out | Traceability, Plant and Live Animal Export Division
GPO Box 858 Canberra ACT 2601 Australia

From: Matt Dalglish <s. 47F(1) >
Sent: Monday, July 31, 2023 4:52 PM
To: s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>; s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>
Cc: s. 47F(1) ; Graham Lean <graham@agrivetbusiness.com.au>
Subject: Re: Final LSE Phaseout Report

Copy of the Confidential version attached.

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s. 47F(1)

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From: Matt Dalglish <s. 47F(1) >
Date: Monday, 31 July 2023 at 3:38 pm
To: "s. 22(1)(a)(ii)" <s. 22(1)(a)(ii)@aff.gov.au>, s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>
Cc: "s. 47F(1)" <s. 47F(1) >, Graham Lean <graham@agrivetbusiness.com.au>
Subject: Final LSE Phaseout Report

Hi ^{s. 22(1)(a)(ii)}s. 22(1)(a)(ii) and

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s. 47F(1)

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s. 22(1)(a)(ii)

From: s. 22(1)(a)(ii)
Sent: Monday, 14 August 2023 5:16 PM
To: Matt Dalgleish
Subject: RE: Final LSE Phaseout Report [SEC=OFFICIAL]

Hello Matt

Thank you for sending through EP3's report Phasing out live sheep exports from Australia.

I have reviewed the report and seek your action to the following issues to update it before it is accepted by the department.

- Please add in the online survey questions that you utilised as part of developing the report – potentially as an appendix.
- Please update the report to remove language that would be implied as making a recommendation about a course of action to take. In reviewing, please consider terms such as essential, necessary, required etc.
- I also ask you to review commentary that is not supported by evidence or would not be considered as being impartial.

These updates are not seeking to change the analysis or the potential effects EP3 identified in its assessment for the report. Actioning the above issues are to align the report with its Terms of Reference. Thank you for addressing these points.

Kind regards

s. 22(1)(a)(ii)

s. 22(1)(a)(ii) (he/him) | s. 22(1)(a)(ii)
A/g Assistant Secretary | Live Sheep by Sea Phase Out Branch
Traceability, Plant and Live Animal Exports Division
Department of Agriculture, Fisheries and Forestry
Agriculture House, 70 Northbourne Ave, Canberra ACT 2601 Australia
GPO Box 858 Canberra ACT 2601 Australia
agriculture.gov.au

From: Matt Dalgleish <s. 47F(1)@episode3.net>
Sent: Monday, July 31, 2023 3:37 PM
To: s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>; s. 22(1)(a)(ii) <s. 22(1)(a)(ii)@aff.gov.au>
Cc: s. 47F(1)@episode3.net; Graham Lean <graham@agrivetbusiness.com.au>
Subject: Final LSE Phaseout Report

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s. 22(1)(a)(ii)

From: Matt Dalglish <[s.47F\(1\)@episode3.net](mailto:s.47F(1)@episode3.net)>
Sent: Monday, August 14, 2023 5:27 PM
To: [s. 22\(1\)\(a\)\(ii\)](mailto:s.22(1)(a)(ii)@aff.gov.au) <[s. 22\(1\)\(a\)\(ii\)](mailto:s.22(1)(a)(ii)@aff.gov.au)> @aff.gov.au>
Subject: Re: Final LSE Phaseout Report [SEC=OFFICIAL]

Hi [s. 22\(1\)\(a\)\(ii\)](mailto:s.22(1)(a)(ii)@aff.gov.au),

I can do this over the next few days

Kind Regards Matt Dalglish
Founder & Director
Episode 3 Pty Ltd (EP3)
[s. 47F\(1\)](mailto:s.47F(1)@episode3.net)

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From: "[s. 22\(1\)\(a\)\(ii\)](mailto:s.22(1)(a)(ii)@aff.gov.au)" <[s. 22\(1\)\(a\)\(ii\)](mailto:s.22(1)(a)(ii)@aff.gov.au)> @aff.gov.au>
Date: Monday, 14 August 2023 at 5:15 pm
To: Matt Dalglish <[s.47F\(1\)@episode3.net](mailto:s.47F(1)@episode3.net)>
Subject: RE: Final LSE Phaseout Report [SEC=OFFICIAL]

Hello Matt

Thank you for sending through EP3's report Phasing out live sheep exports from Australia.

I have reviewed the report and seek your action to the following issues to update it before it is accepted by the department.

- Please add in the online survey questions that you utilised as part of developing the report – potentially as an appendix.
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Kind regards
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[s. 22\(1\)\(a\)\(ii\)](mailto:s.22(1)(a)(ii)@aff.gov.au) (he/him) | [s. 22\(1\)\(a\)\(ii\)](mailto:s.22(1)(a)(ii)@aff.gov.au)

A/g Assistant Secretary | Live Sheep by Sea Phase Out Branch
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Sent: Wednesday, August 16, 2023 1:19 PM
To: [s. 22\(1\)\(a\)\(ii\)](#) <[s. 22\(1\)\(a\)\(ii\)](#)> @aff.gov.au>
Cc: [s. 47F\(1\)@episode3.net](#); Graham Lean <graham@agrivetbusiness.com.au>
Subject: Re: Final LSE Phaseout Report [SEC=OFFICIAL]

Hi [s. 22\(1\)\(a\)\(ii\)](#)

We have reviewed the document and added a section that outlines the survey questions. Bear in mind the pathway the survey questions take is conditional upon answers given. You should be able to follow how they all link together as the links between sections are outlined in the document.

We have also adjusted the language used within the document to limit any implications that there are firm recommendations being made as you have suggested.

We have also reviewed the entire document and conclude that most of the body of the document references data, surveying results and/or outcomes from our consultation process. Any views expressed in the document are based upon this data or the result of the survey/consultation process and is drawn from our expertise and experience within the sector. The only statement we could determine that was not impartial was in the beginning of the executive summary and is outlined below.

s. 47C(1)

The phone call I had with Andrew McDonald, prior to submitting our scope and agreeing to undertake this work, was that a statement to this effect would be included in the executive summary and Andrew clearly indicated his acceptance of this criteria to me. Apart from this inclusion we don't think that there is anything else in the document that could be viewed as not being impartial or not backed by the data, surveying or consultation process.

If you have any other specific reference to a section within the document that you think is not impartial, please bring it to our attention and we can review this section once again.

Please find a copy of the confidential version of the document attached I will send the edited version with the confidential sections removed separately as the files are too large to send together.

Kind Regards Matt Dagleish
Founder & Director
Episode 3 Pty Ltd (EP3)
s. 47F(1)

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Kind regards
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Traceability, Plant and Live Animal Exports Division
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s. 22(1)(a)(ii)

From: Matt Dagleish <s. 47F(1) >
Sent: Wednesday, August 16, 2023 1:21 PM
To: s. 22(1)(a)(ii) <s. 22(1)(a)(ii) @aff.gov.au>
Cc: s. 47F(1)@episode3.net; Graham Lean <graham@agrivetbusiness.com.au>
Subject: Re: Final LSE Phaseout Report [SEC=OFFICIAL]

Non confidential version attached

Kind Regards Matt Dagleish
Founder & Director
Episode 3 Pty Ltd (EP3)
s. 47F(1)

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From: Matt Dagleish <s. 47F(1) >
Date: Wednesday, 16 August 2023 at 1:18 pm
To: "s. 22(1)(a)(ii)" <s. 22(1)(a)(ii) @aff.gov.au>
Cc: "s. 47F(1)" <s. 47F(1) >, Graham Lean <graham@agrivetbusiness.com.au>
Subject: Re: Final LSE Phaseout Report [SEC=OFFICIAL]

Hi s. 22(1)(a)(ii)

We have reviewed the document and added a section that outlines the survey questions. Bear in mind the pathway the survey questions take is conditional upon answers given. You should be able to follow how they all link together as the links between sections are outlined in the document.

We have also adjusted the language used within the document to limit any implications that there are firm recommendations being made as you have suggested.

We have also reviewed the entire document and conclude that most of the body of the document references data, surveying results and/or outcomes from our consultation process. Any views expressed in the document are based upon this data or the result of the survey/consultation process and is drawn from our expertise and experience within the sector. The only statement we could determine that was not impartial was in the beginning of the executive summary and is outlined below.

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The phone call I had with Andrew McDonald, prior to submitting our scope and agreeing to undertake this work, was that a statement to this effect would be included in the executive summary and Andrew clearly indicated his acceptance of this criteria to me. Apart from this inclusion we don't think that there is anything else in the document that could be viewed as not being impartial or not backed by the data, surveying or consultation process.

If you have any other specific reference to a section within the document that you think is not impartial, please bring it to our attention and we can review this section once again.

Please find a copy of the confidential version of the document attached I will send the edited version with the confidential sections removed separately as the files are too large to send together.

Kind Regards Matt Dalglish
Founder & Director
Episode 3 Pty Ltd (EP3)
s. 47F(1)

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From: "s. 22(1)(a)(ii)" <s. 22(1)(a)(ii)@aff.gov.au>
Date: Monday, 14 August 2023 at 5:15 pm
To: Matt Dalglish <s. 47F(1)@episode3.net>
Subject: RE: Final LSE Phaseout Report [SEC=OFFICIAL]

Hello Matt

Thank you for sending through EP3's report Phasing out live sheep exports from Australia.

I have reviewed the report and seek your action to the following issues to update it before it is accepted by the department.

- Please add in the online survey questions that you utilised as part of developing the report – potentially as an appendix.
- Please update the report to remove language that would be implied as making a recommendation about a course of action to take. In reviewing, please consider terms such as essential, necessary, required etc.
- I also ask you to review commentary that is not supported by evidence or would not be considered as being impartial.

These updates are not seeking to change the analysis or the potential effects EP3 identified in its assessment for the report. Actioning the above issues are to align the report with its Terms of Reference. Thank you for addressing these points.

Kind regards
s. 22(1)(a)(ii)

s. 22(1)(a)(ii) (he/him) | s. 22(1)(a)(ii)
A/g Assistant Secretary | Live Sheep by Sea Phase Out Branch
Traceability, Plant and Live Animal Exports Division

Department of Agriculture, Fisheries and Forestry
Agriculture House, 70 Northbourne Ave, Canberra ACT 2601 Australia
GPO Box 858 Canberra ACT 2601 Australia
agriculture.gov.au

From: Matt Dalglish <^{s. 47F(1)}@episode3.net>
Sent: Monday, July 31, 2023 3:37 PM
To: ^{s. 22(1)(a)(ii)} <^{s. 22(1)(a)(ii)} @aff.gov.au>; ^{s. 22(1)(a)(ii)} <^{s. 22(1)(a)(ii)} @aff.gov.au>
Cc: ^{s. 47F(1)} @episode3.net; Graham Lean <graham@agrivetbusiness.com.au>
Subject: Final LSE Phaseout Report

Hi ^{s. 22(1)(a)(ii)} and ^{s. 22(1)(a)(ii)}

Please find attached a PDF copy of the final report.

You will note that this copy has confidential appendices excluded so it can be used for any public distribution, as required.

If you need a Microsoft Word version, please let me know and I can forward one to you.

I will send a second PDF copy in another email that includes the confidential version of the report as the file size is too large for it to be included in this email.

Kind Regards Matt Dalglish
Founder & Director
Episode 3 Pty Ltd (EP3)
^{s. 47F(1)}

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